Banco Santander Chile: Solid results in 2014 Sound outlook for 2015

November 2014





# **Important information**

Banco Santander Chile caution that this presentation contains forward looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America, could adversely affect our business and financial performance.

Note: the information contained in this presentation is not audited. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Historical figures have been restated in accordance with the new accounting standards adopted by Chilean banks in 2009. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.



# Chile

# Agenda

 Despite recent deceleration, economy expected to rebound in 2015. Financial system with stable growth trends

- Santander Chile has adjusted its medium-term strategy to sustain profitable growth in a more challenging environment...
- and is starting to benefit from stronger client activity and improved profitability trends
- In the second second

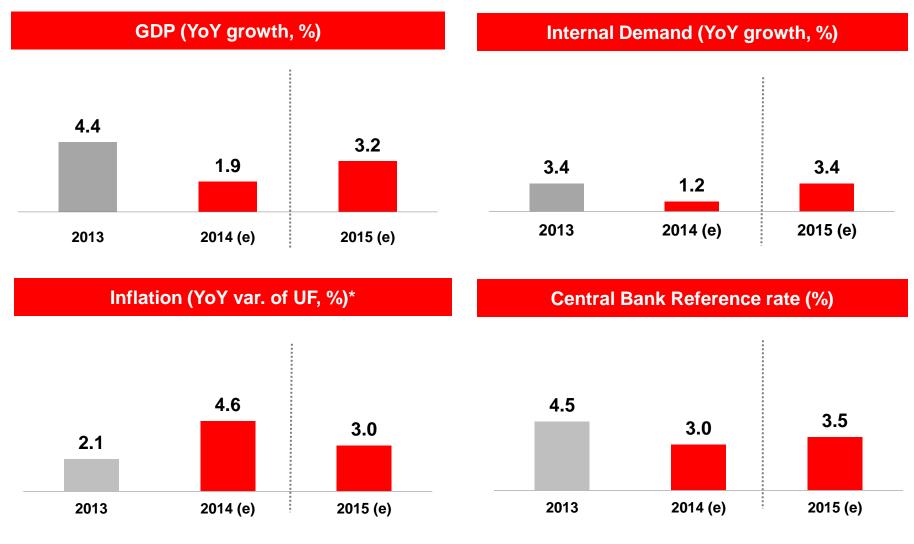




#### Macro-economic environment

Chile

### Despite slight deceleration, economy expected to rebound...

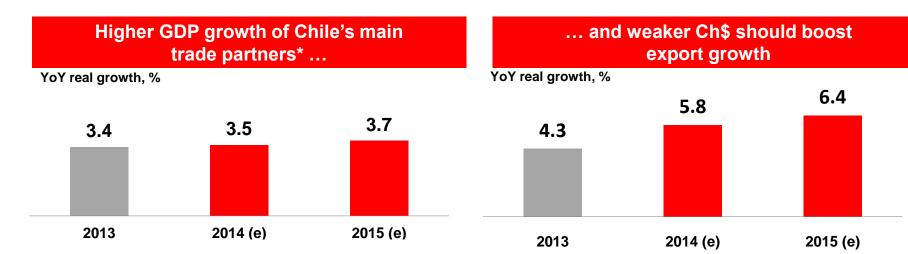


\* Inflation measured by the annual change in the Unidad de Fomento (UF). Source: Banco Central de Chile. (e): Estimates Santander Chile



#### Macro-economic environment

# .... led by export growth, investment and total consumption



#### Investment expected to rebound, led by the energy and infrastructure sectors

YoY real growth, %



#### Consumption\*\* should remain strong

YoY real growth, %



Source: Banco Central de Chile. (e): Estimates Santander Chile. \* Trade-weighted GDP growth. \*\* Includes private and government consumption

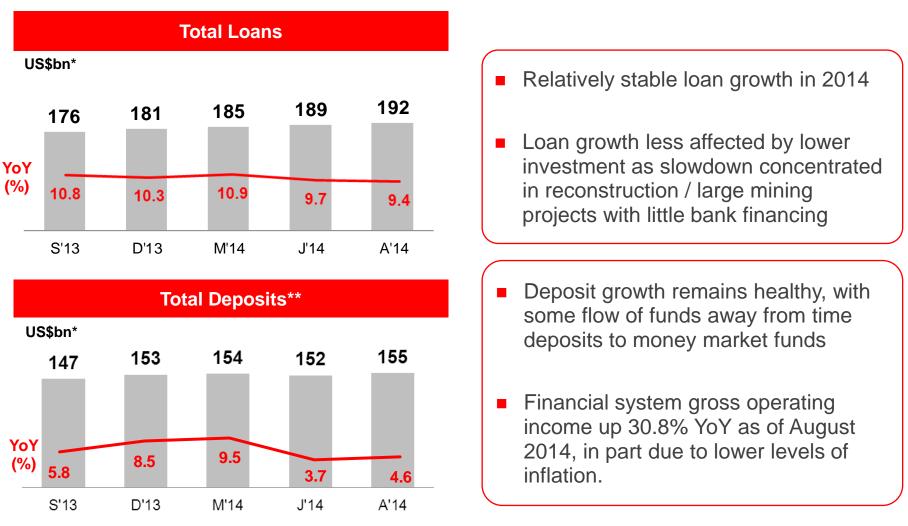




#### Financial system: Loan and deposit growth

#### Financial system with stable growth trends

Figures for the Financial system



\* Converted using constant exchange rate as of Sep 2014. Source: Superintendency of Banks, SBIF. Excludes Corpbanca Colombia.

\*\* Demand and time deposits.

# Chile



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## Santander Chile is the nation's leading bank



US\$bn		Sept. 2014	
Business and Results			
Loans		US\$ 37.3	
Deposits		US\$ 27.2	
Equity		US\$ 4.2	
Net income		US\$ 688	
Network and Customers	Sept. 14	Mkt. share	
Clients	3.5 mn	<b>22.9%</b> <sup>2</sup>	
Branches	475	18.9%	
ATMs	1,692	20.7%	
Market Share			
Loans		19.1%	
Deposits		17.0%	
Checking Accounts		22.9%	
Credit Cards		<b>22.5%</b> <sup>3</sup>	

1. As of Aug.'14 or latest available figures using the period-end exchange rate. Excludes Corpbanca Colombia. 2. Market share of clients with checking accounts. 3. Market share is over total monetary transactions using a credit card and includes department stores. Source: SBIF



#### Strategy

3 objectives for healthy growth / higher profitability

I. Growth focused on segments with highest net contribution...

II. ...improving relationships with customers and quality of service

III. ... and managing risks and capital conservatively

ransformation Project

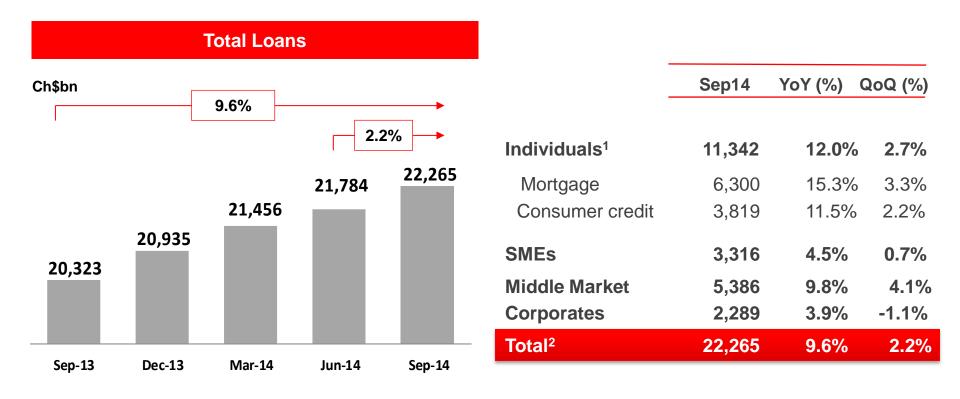
Optimizing the risk return relation



Chile

#### Strategy: I. Focused growth

Positive loan growth in the quarter especially in segments with higher risk-adjusted contribution

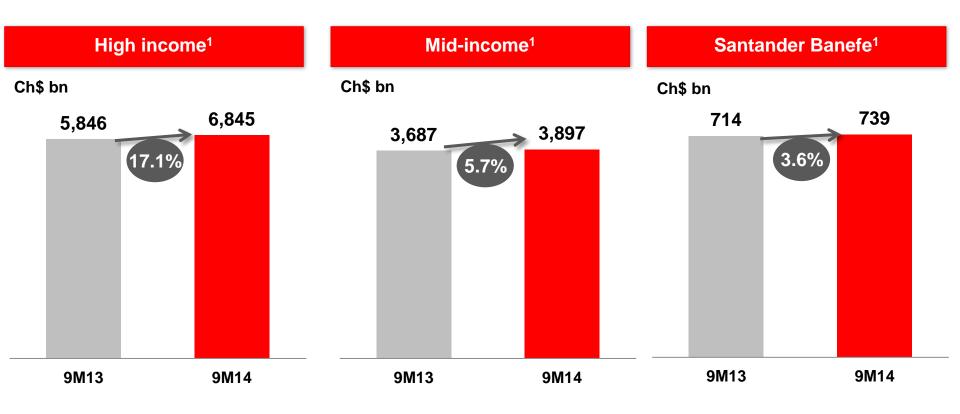


#### **Transformation Project is boosting commercial activity**

1. Loans to individuals Includes all consumer, mortgage and commercial loans to individuals 2. Total loans includes other non-segmented loans



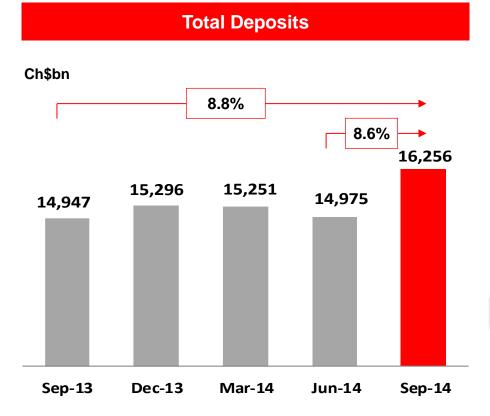
Loan growth focused on segments with highest risk adjusted return



\* At period-end exchange rate as of September 2014. 1. Includes all consumer, mortgage and commercial loans to individuals



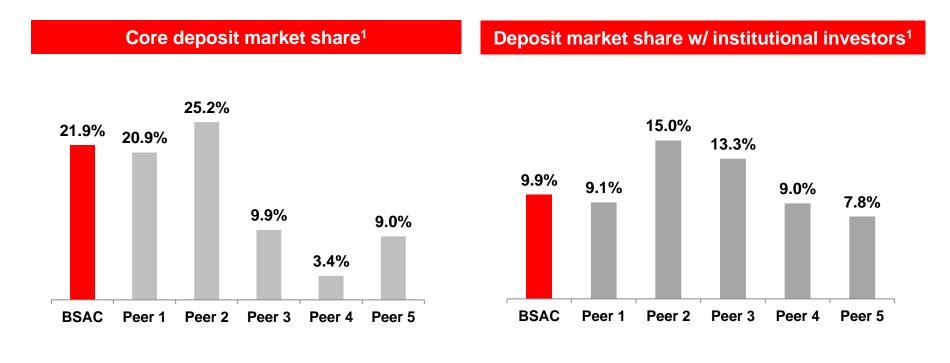
High levels of liquidity in the local market pushes strong deposit growth



<u>Ch\$bn</u>	9M'14	YoY	QoQ
Demand	5,725	8.9%	1.1%
Time	10,531	8.7%	13.1%
Total deposits	16,256	8.8%	8.6%



## **Market leaders in Core Deposits**

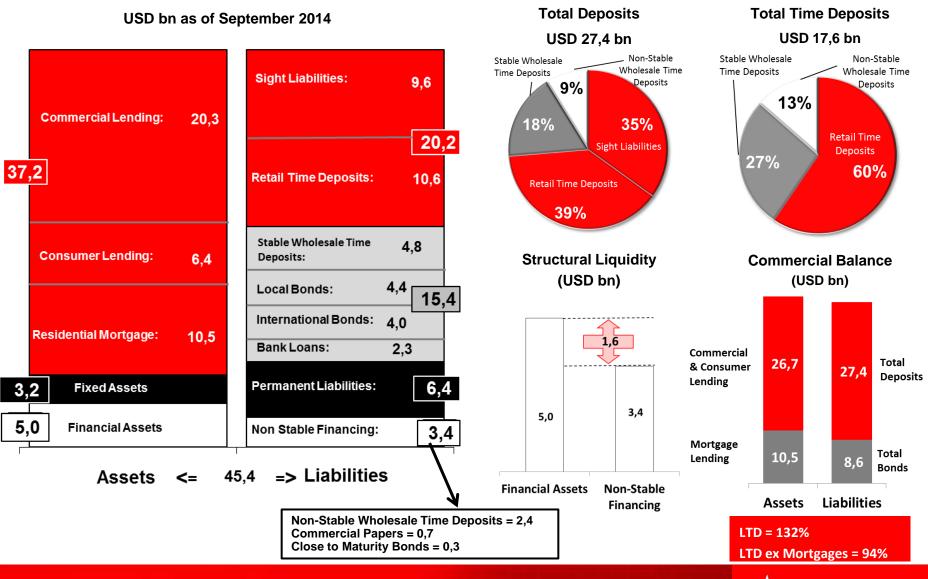


1. As of August 2014. Source of data used to calculate market share: DCV & SBIF. Institutional market share is over deposits cleared through the DCV



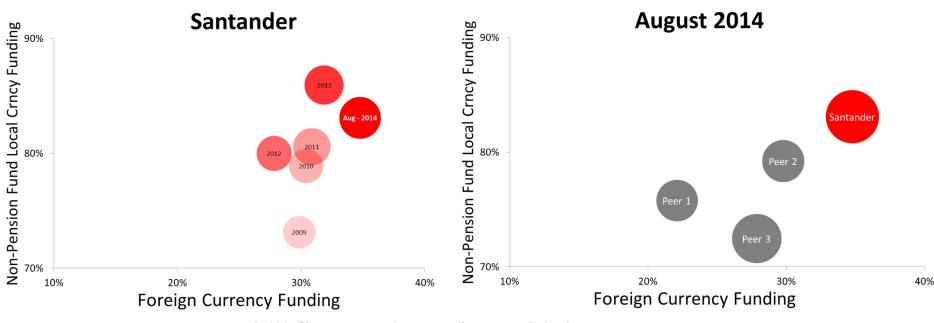
#### Strategy: I. Focused growth

#### **Solid Balance Structure**





## **Diversification Improvement**



Bubble Size represents the outstanding amount in foreign currency.

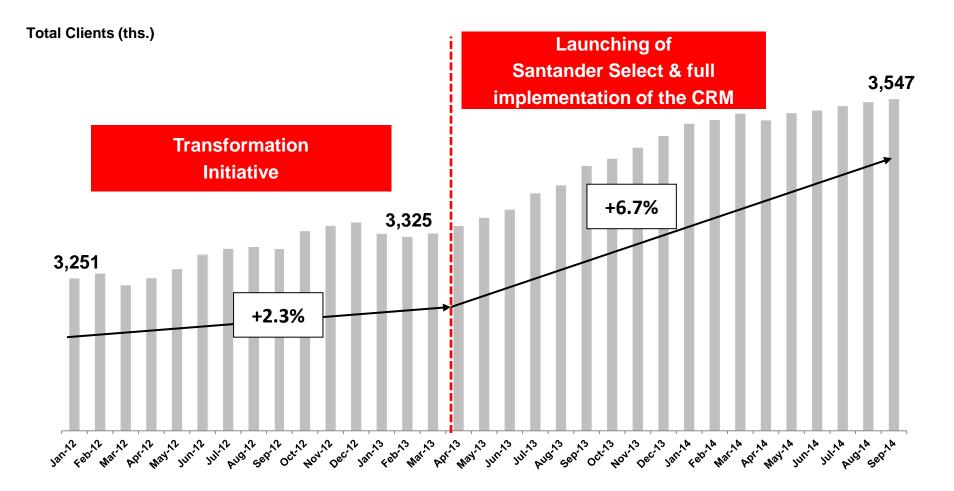
- Banco Santander Chile's funding strategy has been focused in diversification, specially reducing its domestic dependence on local pension funds.
- Accordingly, it has been increasing offshore funding and diversifying in terms of geographies and markets.

Local Currency Funding: includes Time Deposits and Local Bonds.

Foreign Currency Funding: Includes Time Deposits, Foreign Bonds, Foreign Bank Loans and Commercial Papers.



## Six consecutive quarters of positive net client growth



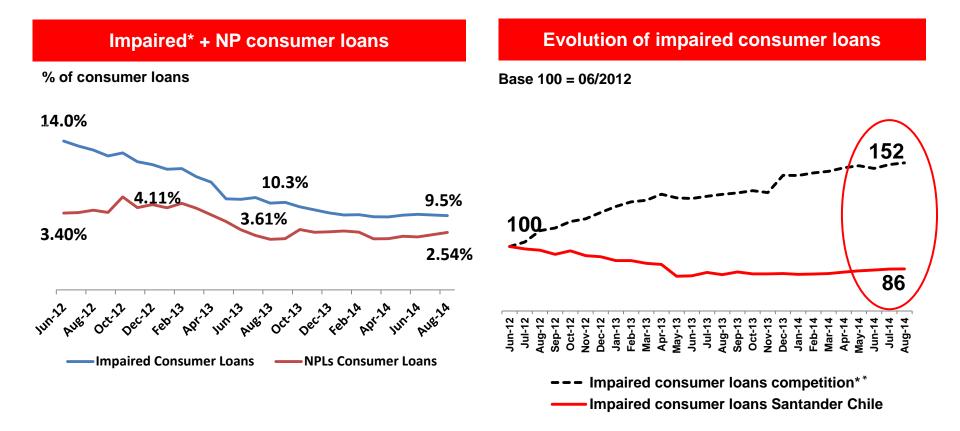
Santander Select clients increased 17% in the same period



#### Strategy: III. Managing risks and capital conservatively

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Steady improvement in consumer asset quality indicators

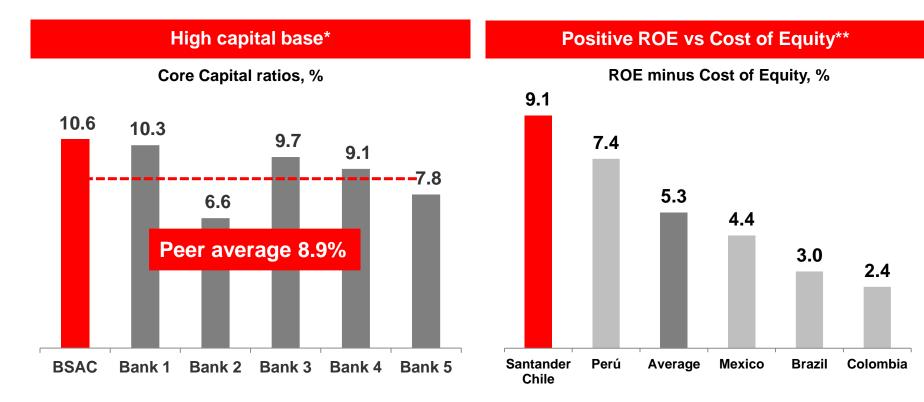


Risk reduction in consumer loans also reflects: (i) the portfolio mix change, (ii) improvements in risk models, (iii) origination focusing on pre-approved loans, and (iv) improvements in collection efforts

\* Impaired consumer loans include NPLs and renegotiated loans. \*\* Competition is all banks excluding Santander Chile. Source: SBIF. As of Aug. 2014.



### **Optimizing the risk-return relation**



# One of the highest credit risk ratings in the banking world

Leader in value creation for shareholders

\* As of July 2014. Source: SBIF. \*\* Source: UBS, except Santander Chile where ROE used is 20%





# Agenda

- Despite recent deceleration, economy expected to rebound in 2015. Financial system with stable growth trends
  - Santander Chile has adjusted its medium-term strategy to sustain profitable growth in a more challenging environment...

 and is starting to benefit from stronger client activity and improved profitability trends

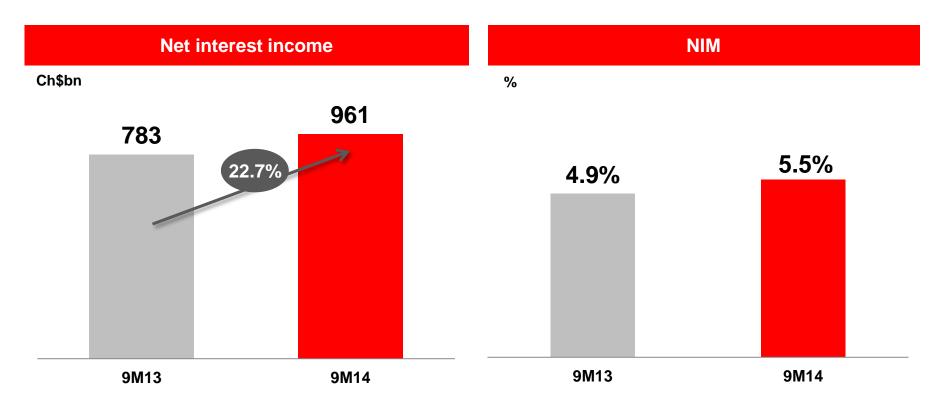
I ... leading to a positive medium-term outlook





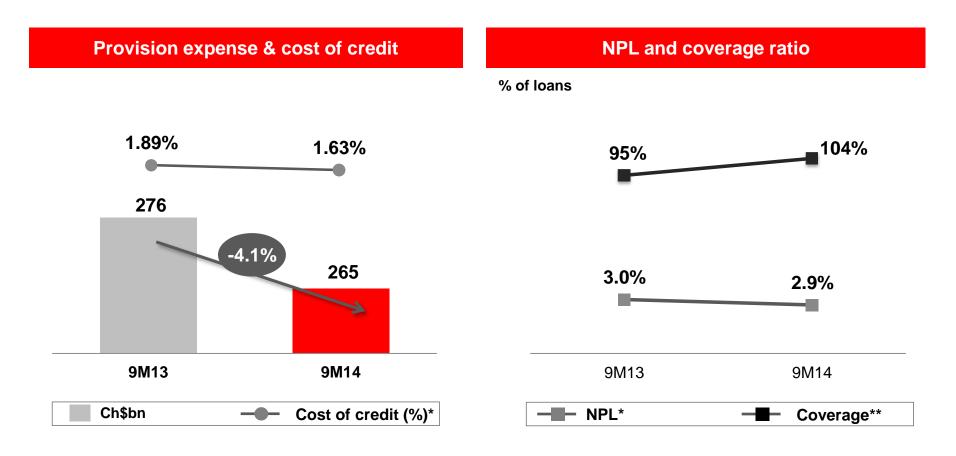
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# NIM trending up due to higher inflation and better funding mix





# Sustained improvement of most asset quality metrics



#### In 3Q14, the Bank improved the Consumer and SME credit models

\* Annualized quarterly provision expense / total loans

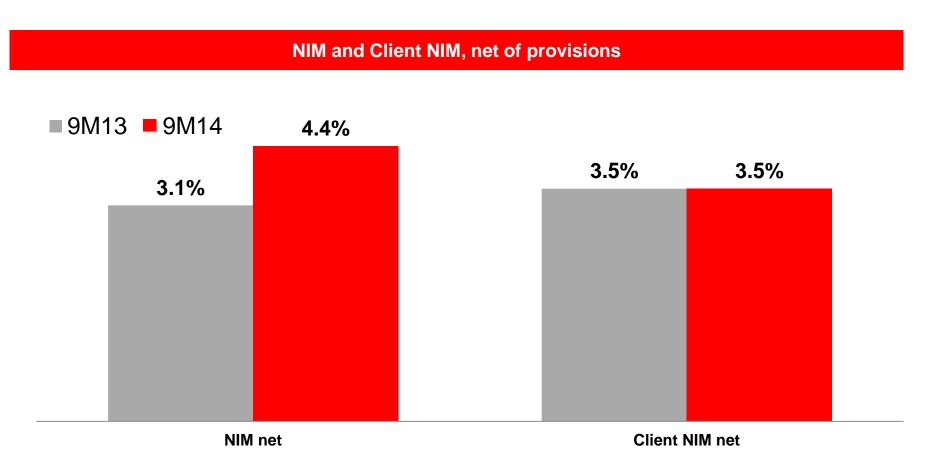
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\* 90 days or more NPLs. \*\* Loan loss reserves over NPLs



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NIM, net of provisions is rising



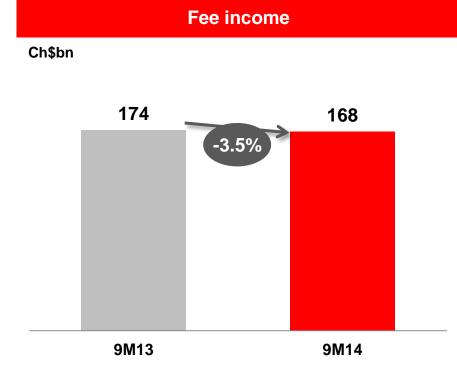
The Bank's focus is to maximize spreads net of provisions, gaining market share in segments with higher risk-adjusted contribution

\* Client NIM: Client net interest income /average loans. Excludes the impact on margins of Financial Management and the UF gap



Chile

## Fee income is beginning to stabilize



Fee i	ncome	by product
		<b>2</b> I

Product	9M13	9M14	Var. %
Checking accounts	21	22	2.8%
Lines of credit	5	5	0.4%
Credit, debit & ATM fees	30	32	8.2%
Collection fees	34	27	-19.3%
Asset management	25	23	-10.3%
Guarantees	23	24	4.9%
Insurance brokerage	23	25	6.5%
Fees from brokerage	5	6	32.9%
Other Fees	8	4	-51.6%
Total fees	174	168	-3.5%

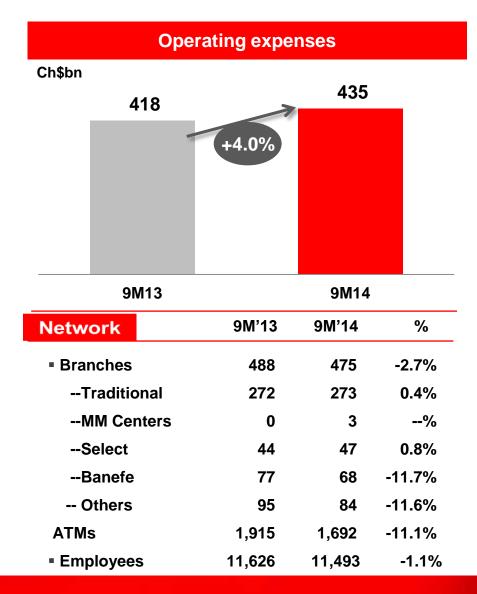
#### Growth in client base should drive fee income going forward

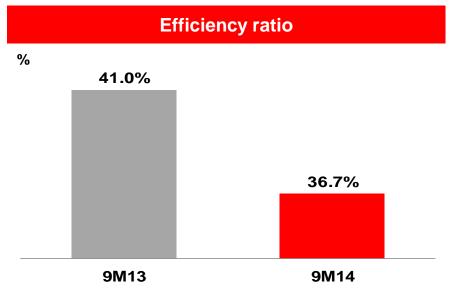
\* Client NIM: Client net interest income /average loans. Excludes the impact on margins of Financial Management and the UF gap



Chile

# **Transformation Project enhancing productivity**

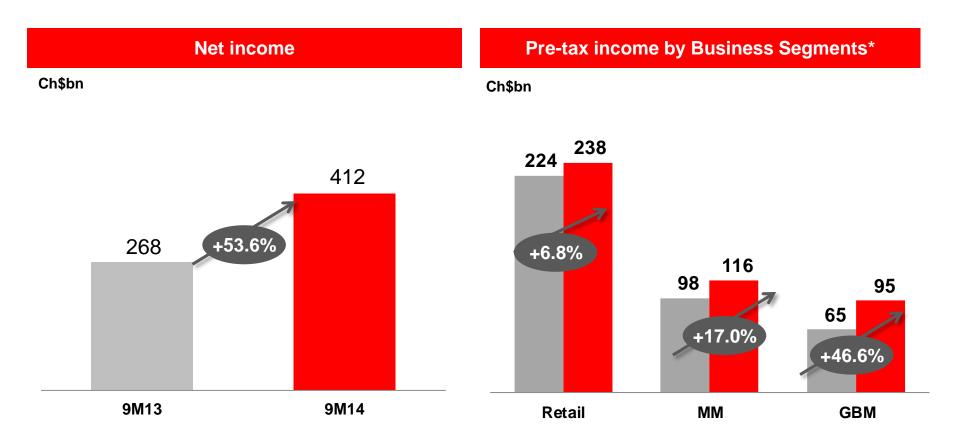




- Productivity continues to rise with stable headcount and branch network and increasing usage of complementary channels
- In 3Q14, the Bank recognized a one-time charge of Ch\$36bn from the accelerated amortization of intangibles. This is not included in the figures above



## Net income up 53.6% YoY



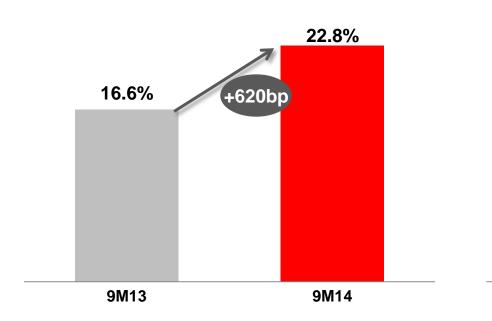
\* Preliminary Figures. Retail: Individuals + SMEs. MM = middle-market



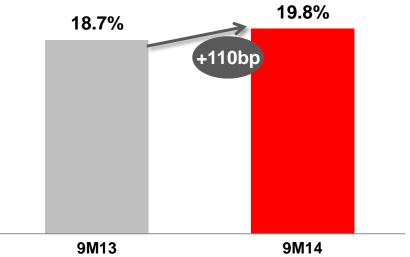


#### ROE reaches 22.8% in 9M14





ROE<sup>1</sup>



2. Net income calculated by adjusting net interest income and income tax expenses under a 3% annualized inflation scenario.



1. Net income annualized divided by average equity



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- Santander Chile has adjusted its medium-term strategy to sustain profitable growth in a more challenging environment...
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... leading to a positive medium-term outlook





# Summary

- Chile: despite slight deceleration, economy expected to rebound in 2015
- Financial system with stable growth trends
- Santander Chile: Clear strategy with positive results:
  - Loan growth up 9.6% YoY, especially in segments with higher risk-adjusted contribution
  - Improving funding mix: 8.9% YoY growth of demand deposits
  - High Core Capital ratio: 10.6%
  - NIM, net of provisions, rises to 4.4% (+130 bp YoY) due to higher inflation. Client NIMs rising as spreads increase and the funding mix improves
  - Cost of credit decreases to 1.63%
  - Transformation Project also enhancing productivity: efficiency ratio at 36.7%



## Sound outlook for 2015





27

## Chile



