# **Banco Santander Chile**

# Positive growth trends and outlook

June 2014





## **Important information**

Banco Santander Chile caution that this presentation contains forward looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America, could adversely affect our business and financial performance.

Note: the information contained in this presentation is not audited. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Historical figures have been restated in accordance with the new accounting standards adopted by Chilean banks in 2009. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.



# Agenda

## Chile's sound macroeconomic outlook should fuel the growth of its financial system

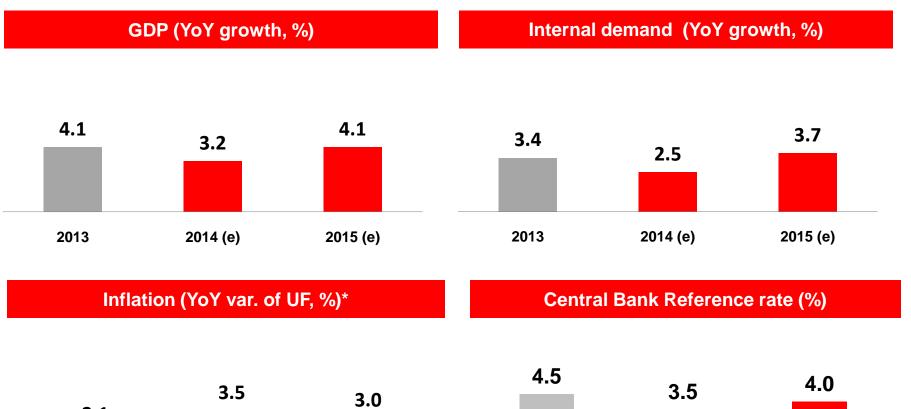
- Santander Chile has adjusted its medium-term strategy to sustain profitable growth in a more challenging environment...
- and is starting to benefit from stronger client activity and improved profitability trends
- In the second second





#### Macro-economic environment

## Economy expected to rebound in 2S14 and 2015...



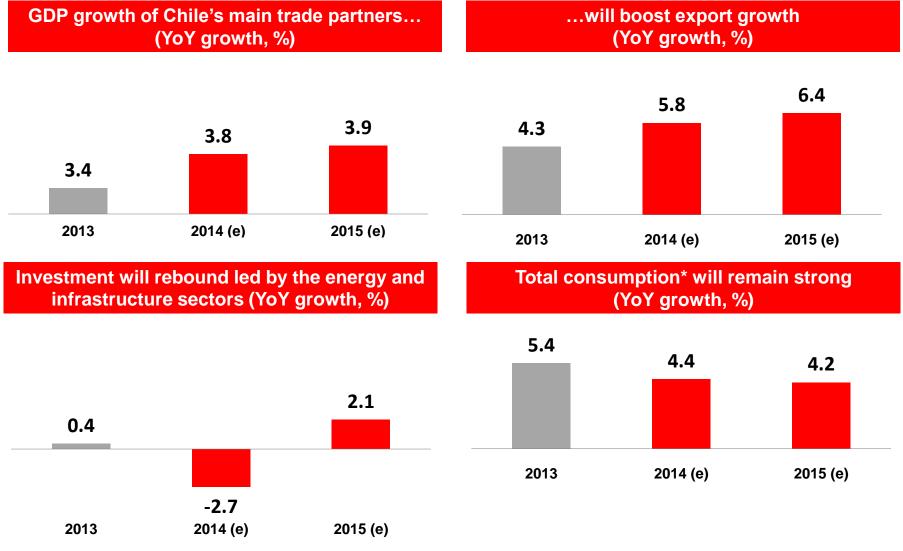




\* Inflation measured by the annual change in the Unidad de Fomento (UF). Source: Banco Central de Chile. (e): Estimates Santander Chile



## .... led by export growth, investment and total consumption...



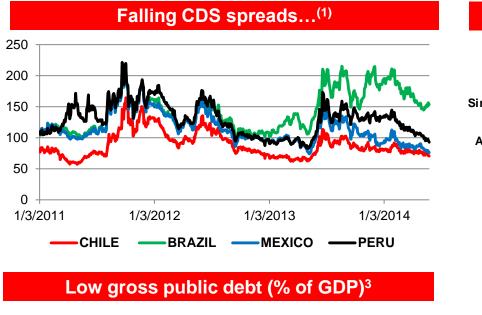
Source: Banco Central de Chile. (e): Estimates Santander Chile. \* Includes private and government consumption

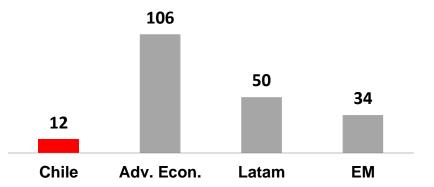


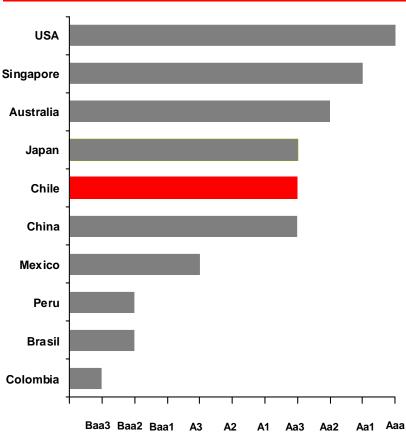
📣 Santander

#### Macro-economic environment

## ... in a low-risk environment







... and high Sovereign rating<sup>(2)</sup>

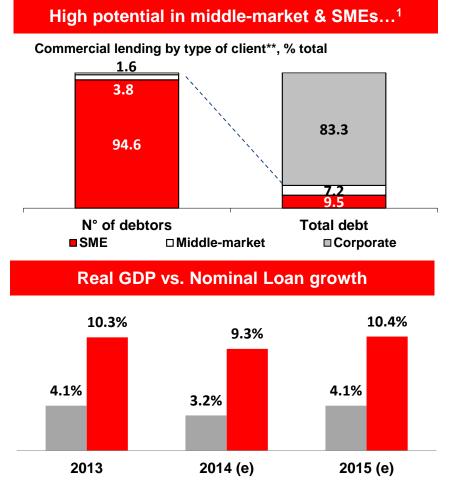
#### Including the sovereign wealth fund, Chile's net public debt is -7% of GDP

1. Source Bloomberg 2. source: Moody's 3. Source: IMF

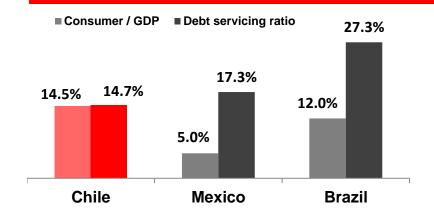


## **Financial system: Growth potential**

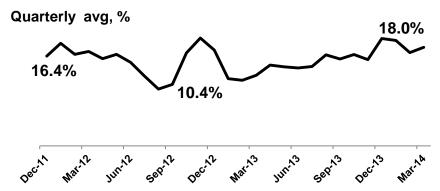
## Financial system with high growth potential and rising profitability



#### ...and consumer loans



#### ROE for the financial system



### Chilean banks: a unique combination of growth, profitability and low-risk

1. Source: SBIF Dec. 2013. 2. Source: For Chile: SBIF & Central Bank of Chile. For Brazil and Mexico: JP Morgan, Scotiabank and Felaban.





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## A leading bank

## Santander Chile is the nation's leading bank



US\$bn	Mar'14	Var. YoY	
<b>Business and Results</b>			
Loans	<b>US\$</b> 38.8	12.3%	
Deposits	<b>US\$</b> 27.6	8.0%	
Equity	<b>US\$</b> 4.4	10.0%	
Net income	<b>US\$</b> 258mn.	74.6%	
Network and Customers	Mar'14	Mkt. share	
Clients	3.5 mn	<b>26.2%</b> <sup>2</sup>	
Branches	485	18.3%	
ATMs	1,793	24,6%	
Market Share			
Market Share Loans	19.7%	4.8%	
	19.7% 16.7%	4.8% -1.8%	
Loans			

1. As of Feb 14 or latest available figures using the period-end exchange rate. Excludes Corpbanca Colombia. 2. Market share of clients with checking accounts and credit cards. 3. Market share is over total monetary transactions using a credit card and includes department stores. Source: Superintendency of Banks of Chile



#### Strategy

3 objectives for healthy growth / higher profitability

I. Growth focused on segments with highest net contribution...

II. ...improving relationships with customers and quality of service

ransformatior Project

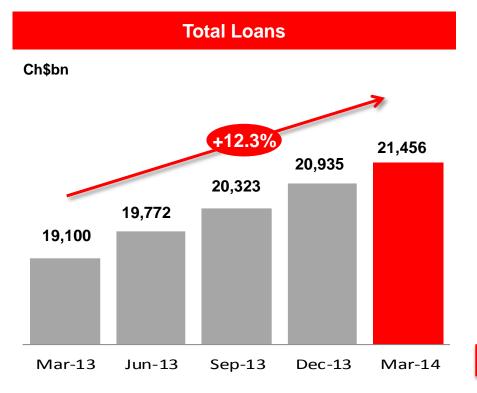
Optimizing the risk return relation

III. ... and managing risks conservatively



Chile

## Positive loan growth in segments with higher risk-adjusted contribution...

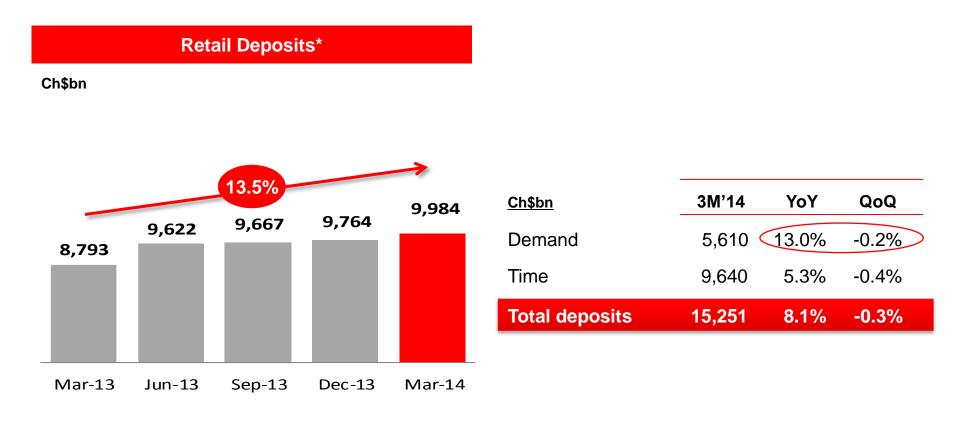


<u>Ch\$bn</u>	3M'14	YoY	QoQ
Individuals	10,828	11.4%	3.7%
- Consumer	3,696	16.8%	2.5%
<ul> <li>Mortgage</li> </ul>	5,841	10.0%	3.8%
SMEs	3,289	10.9%	2.9%
Middle-Market	5,117	10.7%	1.7%
Corporate	2,169	15.4%	(2.3%)
Total loans	21,456	12.3%	2.5%



#### Strategy: I. Focused growth

## ... and improving funding mix, with strong growth of retail deposits



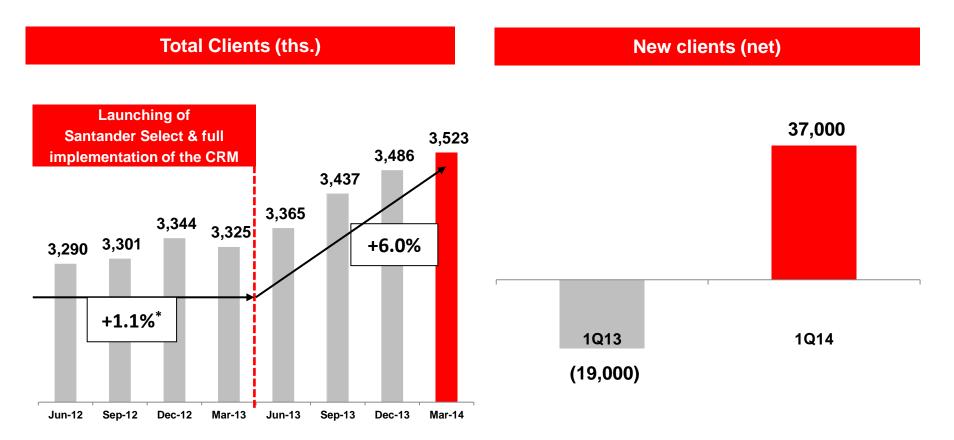
#### **Transformation Project is boosting commercial activity**

\* Deposits from individuals, SMEs and the Middle-market





The CRM & improvements in quality of service are pushing client growth



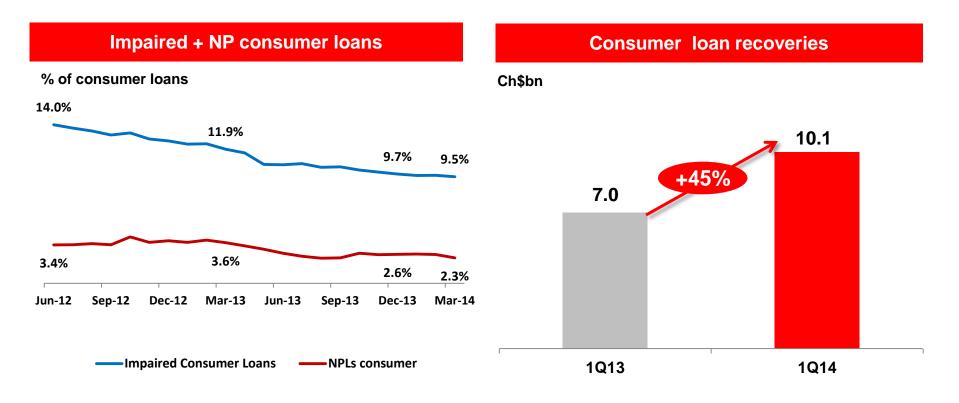
#### Client base growth should help to drive fee growth

\* Annualized rates





## Steady improvement in asset quality indicators

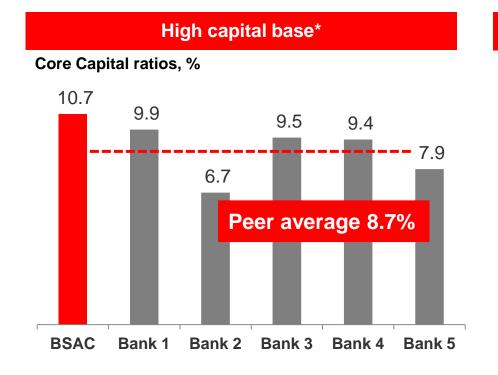


Risk reduction also reflects: (i) the portfolio mix change, (ii) improvements in risk models, (iii) origination focusing on pre-approved loans, and (iv) improvements in recoveries processes

\* Impaired consumer loans = Consumer NPLs + re-negotiated loans



## **Optimizing the risk-return relation**



Solid risk-return ratio Pre-tax ROE & Core Capital ratios\*, % Bank 1 30.0 📣 Santander 25.0 Bank 3 20.0 Pre-Tax ROE Competition Bank 2 Bank 4 15.0 Bank 5 10.0 **Core Cap** 5.0 6.5 7 7.5 8 8.5 9 9.5 6 10 10.5 11 11.5

## Dividend yield = 4.1% Dividend up 13.8% in 2014

Chile

# One of the highest credit risk ratings in the banking world

\* As of Dec. 2013 for Competition (Financial System ex–Santander) and as of March 2014 for Santander Chile. ROEs as of Feb. 2014. Source: Superintendency of Banks of Chile



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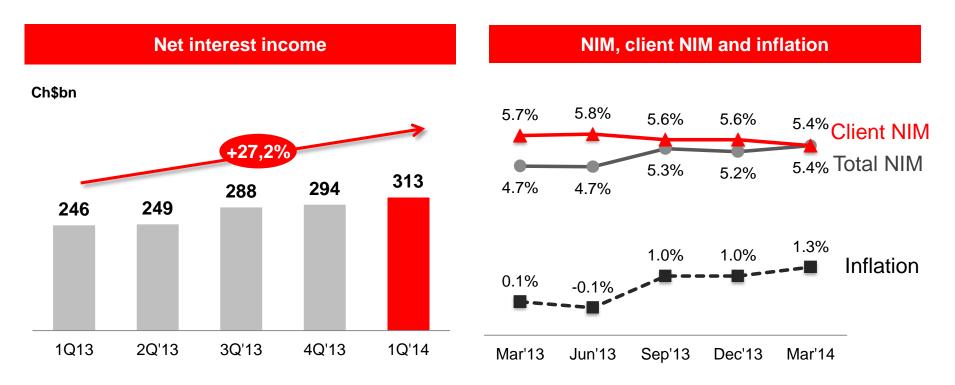
 and is starting to benefit from stronger client activity and improved profitability trends

I ... leading to a positive medium-term outlook



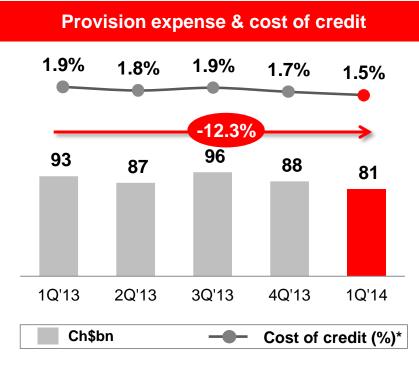


Net interest income trending up due to better funding mix and higher inflation

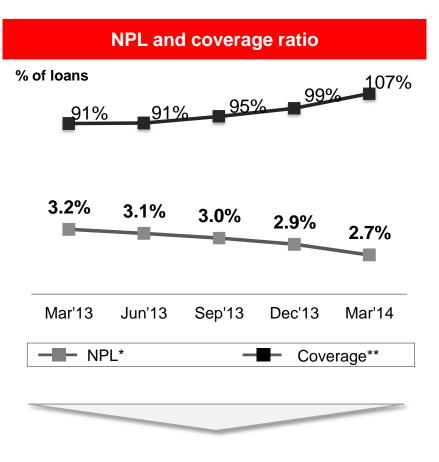




## Sustained improvement of most asset quality metrics







### Cost of credit declines to 1.5% in quarter

\* Annualized quarterly provision expense / total loans

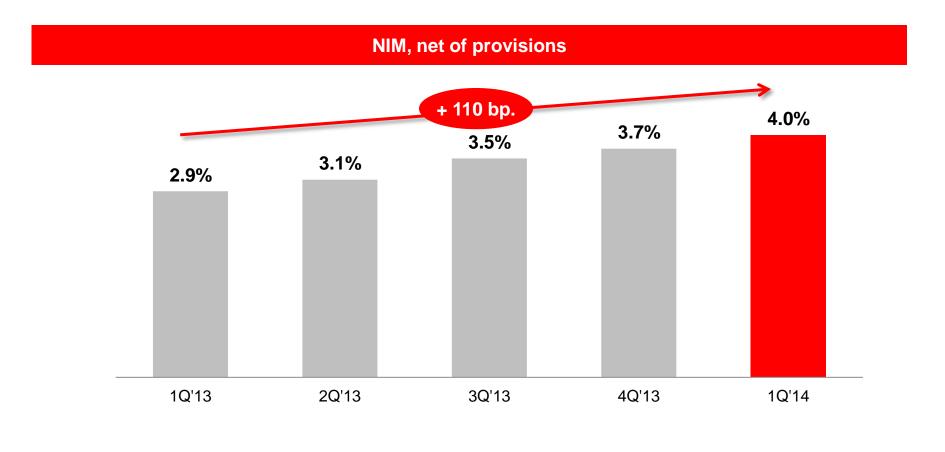
Chile

#### NPLs at 2.7%. Coverage at 107%

\* 90 days or more NPLs. \*\*Loan loss reserves over NPLs



## NIM, net of provisions, is steadily rising

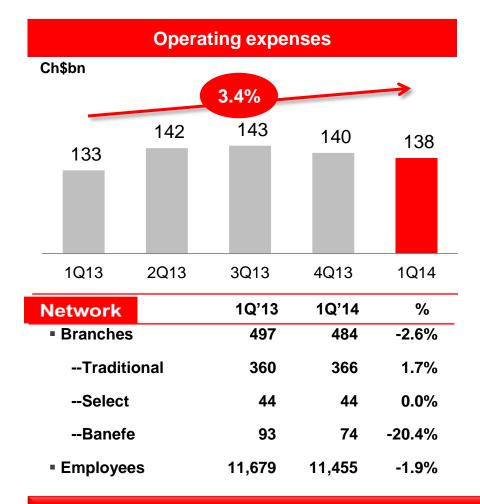


The Bank's focus is to maximize spreads net of provisions, gaining market share in segments with higher risk-adjusted contribution



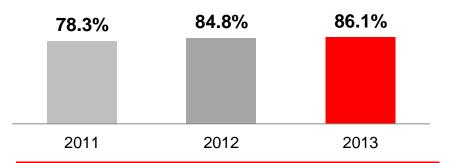


## **Transformation Project enhancing productivity**



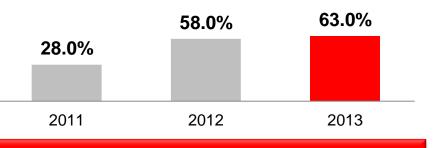
#### Transactions using complimentary channels

% of transactions through Internet, Phone, Mobile, Automatic Bill Payments and POS



#### **Pre-approved consumer loans**

% of pre-approved consumer loans over total consumer loans

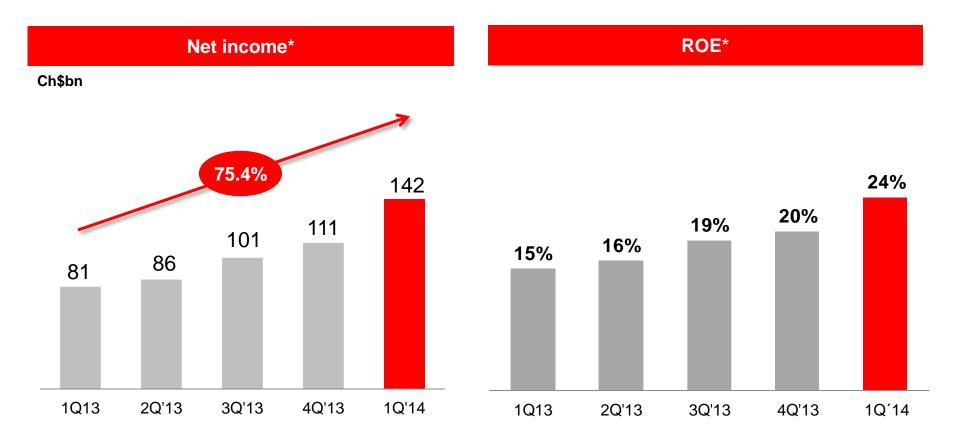


Efficiency ratio improves to 35.6% in 1Q14





## Net income up 75.4% YoY. ROE reaches 23.9%



## Net opertating income of Commercial areas up 19% YoY

\* Excludes gain from the sale of Santander Asset Management in 4Q13



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... leading to a positive medium-term outlook





### Santander Chile's medium-term outlook

## Sound outlook for 2014

- Chile: Economy on track, but a slight slowdown is expected in 2014
- Financial system continues to show healthy growth rates
- Santander Chile:1Q14 Net income up 27.9% QoQ and 75.4% YoY. ROE at 23.9%
  - Transformation Project is boosting commercial activity:
    - Loan growth accelerates to 12.3% YoY, especially in segments with higher risk-adjusted contribution
    - Improving funding mix. 13.5% YoY growth of retail deposits
  - High Core Capital ratio: 10.7%
  - NIM, net of provisions, rises to 4.0% (+110 bp YoY). Gross NIM trending up due to better funding mix and higher inflation, while cost of credit declines to 1.5%
  - Fees still affected by regulatory changes. Client base continues growing steadily
  - Transformation Project enhancing productivity: efficiency ratio at 35.6%

#### Positive medium-term outlook





