## Banco Santander Chile <br> Solid business and profitability trends

August 2018


## Important information

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Note: the information contained in this presentation is not audited and is presented in Chilean Bank GAAP which is similar to IFRS, but there are some differences. Please refer to our 2016 20-F filed with the SEC for an explanation of the differences between Chilean Bank GAAP and IFRS. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.

## Agenda

Macro-economic environment

Strategy and results

## Outlook

## Macroeconomic environment

## Chile: a stable and diversified economy

Chile: Key economic indicators ${ }^{1,2}$

| Population: | 18.4 mn |
| :--- | :---: |
| GDP $^{3}:$ | US\$245bn |
| GDP per capita (PPP):4 | US\$23,194 |
| Exports / GDP: | $28 \%$ |
| Investment / GDP : | $21.6 \%$ |
| Net public debt / GDP: | $-0.9 \%$ |
| Sovereign ratings: | $\mathrm{A} 1 / \mathrm{A}+/ \mathrm{A}$ |

Low public debt ${ }^{3,4}$
Gross public debt, \% GDP


Chile's economy is well diversified ${ }^{1}$

```
GDP by economic sector,% ■ Mining
```



```
- Manufacturing
- Utilities
Construction
■ Commerce
Trans and Comm
- Services
- Public Admin
- Fishing \& Agriculture
- Other
```

High sovereign rating ${ }^{5}$


Santander

## Macroeconomic environment

## Positive evolution of the economy

## Business confidence (IMCE ${ }^{1,2}$ )



YoY growth and contribution, \%


Monthly economic activity ${ }^{2}$
YoY growth \& contribution, \%


Inflation ${ }^{2}$


[^0]Macroeconomic environment

## GDP growth expectations rise for 2018-19

GDP
YoY real growth, \%


## Inflation

Annual change in UF inflation, \%


Unemployment
\% of workforce, \%


## Central Bank ST Reference Rate

\%


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## A leading bank

## Santander Chile is the nation's leading bank

Figures in US\$


| Business and Results | $\mathbf{6 M 1 8}$ (US\$) | YoY |
| :--- | ---: | ---: |
| Gross Loans | 44.7 bn | $7.7 \%$ |
| Deposits | 31.8 bn | $8.1 \%$ |
| Equity | 5.2 bn | $6.7 \%$ |
| Net income $^{1}$ | 467 mn | $4.3 \%$ |
| Network and Customers $_{\text {Clients }}{ }^{2}$ | $\mathbf{6 M 1 8}$ | Market Share |
| Digital Clients | 3.5 mn | $21.4 \%$ |
| Branches $^{\text {Market Share }}{ }^{2}$ | 1.0 mn | $33.8 \%^{3}$ |
| Loans $^{5}$ | 376 | $17.1 \%^{4}$ |
| Deposits $^{5}$ | $5 \mathbf{M 1 8}$ | Rank |
| Checking accounts $^{\text {Bank credit cards }}{ }^{6}$ | $19.0 \%$ | 1 |

## Strategy and results

## New executive Chairman of the Board and 3 new independent board members



## Claudio Melandri

- Became Executive Chairman on March 1, 2018
- CEO of Santander Chile from January 2010 to March 2018.
- More than 30 years of experience in the financial industry
- Arrived to Santander Chile in 1991

Félix de Vicente Mingo


- Became a director on March 27, 2018
- Minister of Economy, Development and Tourism between 2013 and 2014
- Previously a director of ProChile, the institution of foreign affairs that promotes Chilean exports.


## Rodrigo Vergara



- Became director and First Vice President on July 12, 2018
- President of the Central Bank of Chile between 2011 and 2016
- Global Finance nominated him as one of the top five best presidents of central banks and number one in America


## Alfonso Gomez Morales



- Became a director on March 27, 2018
- Executive president of the Innovation Center UC Anacleto Angelini.
- Founder of Apple Chile, Unlimited, Virtualia,the first social network in Latin America.


## Strategy and results

3 objectives for healthy growth / higher profitability


## Re-focusing on growth as economy recovers...


... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

Strategy: I. Re-focusing on growth as economy recovers...

## Positive YoY growth of demand deposits in the quarter

Total Deposits

| Ch\$bn |  | +8.1\% |  |  | Ch\$ bn | 6M18 | YoY | QoQ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\longrightarrow$ |  |  |  |  |
| 19,255 |  |  |  |  | \% $\longrightarrow$ | Demand | 8,128 | 12.9\% | (0.6\%) |
|  | 19,862 | 19,682 | 20,144 | 20,809 | Time | 12,682 | 5.2\% | 6.0\% |
|  |  |  |  |  | Total Deposits | 20,809 | 8.1\% | 3.3\% |
|  |  |  |  |  | Mutual funds ${ }^{1}$ | 5,557 | (0.1\%) | 3.2\% |
|  |  |  |  |  | Loans to deposits ${ }^{2}$ | 98.1\% |  |  |
|  |  |  |  |  | LCR ${ }^{3}$ | 122.9\% |  |  |
| Jun-17 | Sep-17 | Dec-17 | Mar-18 | Jun-18 | NSFR ${ }^{4}$ | 109.0\% |  |  |

YTD average cost of funds


YTD average time and demand deposit cost


[^1] term bonds) / (Time deposits + demand deposits). 3. LCR: Liquidity Coverage Ratio under ECB rules. 4. NSFR: Net Stable Funding Ratio according to internal methodology. These are not the Chilean models

Strategy: I. Re-focusing on growth as economy recovers...
Loan growth accelerating in line with the economy

## Total Loans

| Ch\$bn |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Loans to grow 8-10\% in 2018

## Strategy: I. Re-focusing on growth as economy recovers...

## NII grows 5.6\% YoY in 6M18. NIM stable at 4.5\%

NIM ${ }^{1}$, \& UF Inflation

| 4.6\% |  | 4.6\% | 4.5\% | 4.5\% |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 0.5\% | 0.6\% | 0.7\% |
| 2Q17 | 3 Q17 | 4 Q 17 | $1 \mathrm{Q18}$ | 2Q18 |

NII by segment

| Ch\$ bn | 6M18 | YoY | QoQ |
| :--- | :---: | :---: | :---: |
| Net interest income | 700 | $5.6 \%$ | $101.9 \%$ |
| Average interest-earning <br> assets | 31,217 | $3.6 \%$ | $1.7 \%$ |
| Average loans | 28,347 | $5.1 \%$ | $1.7 \%$ |
| Interest earning asset yield $^{1}$ | $7.0 \%$ | -16 bp | +10bp |
| Cost of funds ${ }^{2}$ | $2.6 \%$ | -18 bp | +12bp |
| NIM YTD | $\mathbf{4 . 5 \%}$ | +9bp |  |

## Strategy: I. Re-focusing on growth as economy recovers...

## Positive evolution of asset quality

## Total loans



Consumer loans


## Commercial loans



## Mortgage loans

$\%$ of loans

Strategy: I. Re-focusing on growth as economy recovers...
Cost of credit stable at $1.1 \%$

Cost of credit and NIM Net of Risk
\% of loans


Provision for loan losses

| Ch\$ bn | 6M18 | YoY |
| :--- | ---: | ---: |
| Gross provisions and charge-offs | $(200,663)$ | $5.4 \%$ |
| Loan loss recoveries | 45,257 | $12.9 \%$ |
| Provision for loan losses | $\mathbf{( 1 5 5 , 4 0 6 )}$ | $\mathbf{3 . 3 \%}$ |

Provision for loan losses $\quad(155,406)$

Strategy: I. Re-focusing on growth as economy recovers...

## YTD NIM net of risk rises to 3.5\%



## Strategy and results

3 objectives for healthy growth / higher profitability


## Re-focusing on growth as economy recovers...

... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

## Strategy: II. Increasing client loyalty and expanding digital banking

## Evolution of Bank Satisfaction Gap (\% Gross Satisfaction) ${ }^{1}$



## Loyal customer (thousands) ${ }^{2}$



## Strategy: II. Increasing client loyalty and expanding digital banking

## 70\% Santander Life clients are new


~16,600
Clients as of June 2018


LeVEL 1
Month 0
0-1,999
5\% dct. supermarkets 3 monthly payments without interest


70\%
Of clients in Life are new clients

~25\%
Of new monthly total bank plans are Life

6.6

Average monthly transaction through Life credit cards


## Strategy: II. Increasing client loyalty and expanding digital banking

## Healthy fee growth driven by Retail and SCIB

Net fee income


## Strategy: II. Increasing client loyalty and expanding digital banking

## Digital clients continue to expand and digital trx double



Digital Clients




100 million $\rightarrow 210$ million
Monthly transactions through digital channels ${ }^{2}$

APP 2.0: More transactional capabilities and a user-friendly interface

## Strategy: II. Increasing client loyalty and expanding digital banking



We will be opening 20 more Workcafés this year


Direct cost / income (vs traditional branch)


Increase in income vs traditional branch

## Strategy: II. Increasing client loyalty and expanding digital banking

## Restructuring our physical distribution network



## Strategy: II. Increasing client loyalty and expanding digital banking Improving our efficiency

## Operating Expenses



| Ch\$ bn | 6M18 | YoY | QoQ |
| :--- | :---: | :---: | :---: |
| Personnel expenses | 193.6 | $(0.2 \%)$ | $16.2 \%$ |
| Administrative <br> expenses | 124.9 | $10.6 \%$ | $0.9 \%$ |
| Depreciation | 38.4 | $5.6 \%$ | $0.4 \%$ |
| Operating expenses | $\mathbf{3 5 6 . 9}$ | $\mathbf{4 . 0 \%}$ | $\mathbf{8 . 9 \%}$ |
| Efficiency ratio | $\mathbf{3 9 . 6 \%}$ | $\mathbf{- 5 6 b p}$ | $\mathbf{+ 1 8 6 b p}$ |
| Cost/Assets | $\mathbf{1 . 9 \%}$ | $\mathbf{+ 5 b p}$ | $\mathbf{+ 1 3 b p}$ |

## Strategy and results

3 objectives for healthy growth / higher profitability

(II) Re-focusing on growth as economy recovers.... | … by increasing client loyalty through an improved |
| :--- |
| client experience and quality of service and |
| expanding digital banking capabilities |

## Strategy and results

Rise in net income driven by positive growth of operating income






## Strategy and results

## Increasing ROE above the Chilean industry

|  |  | Growth 2015 to May 2018 | $\begin{aligned} & \text { May } \\ & 2018 \end{aligned}$ | 2017 | 2016 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Santander ${ }^{1}$ | +270bp | 20.0\% | 19.2\% | 17.1\% | 17.1\% |
| 退 | Chile | $-240 \mathrm{pb}$ | 18.9\% | 19.3\% | 19.6\% | 21.3\% |
| $3$ | BCl | -210pb | 15.4\% | 14.0\% | 14.7\% | 17.5\% |
|  | Competition ${ }^{1}$ | -190pb | 12.4\% | 11.1\% | 10.7\% | 14.3\% |

## Strategy: III. Optimizing profitability and capital

High profitability levels sustains high core capital ratios

Core capital
Dividend per share


Dividend yield $=4.2 \%$ in 2018

## Agenda

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Strategy and results

## Outlook

## Outlook

## Sound outlook for 2H18

- GDP growth estimate for 2018 rises to 4\%
- Estimated loan growth of 8-10\% with focus in all segments.
- Stable NIMs with UF inflation for 2018 ~ $\mathbf{2 . 9 \%}$ with interest rates rising towards the end of the year
- Fee growth in high single digits with client loyalty and higher growth of total clients to drive fee income
- Cost of credit and asset quality stable
- Efficiency ratio around 40\%
- Effective tax rate to rise 1.5\%-2.0\%


## Thank You.

Our purpose is to help people and business prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair

## Agenda

## Annexes

## Annexes

Unaudited Balance Sheet


1. The exchange rate used to calculate the figures in dollars was Ch\$653.90 / US\$1

## Annexes

## Unaudited YTD Income Statement

|  | Jun/18 | Jun/18 | Jun/17 | Jun-18/Jun-17 |
| :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  | \% Chg. |
| Interest income | 1,665,044 | 1,088,772 | 1,074,843 | 1.3\% |
| Interest expense | $(594,475)$ | $(388,727)$ | $(412,234)$ | (5.7\%) |
| Net interest income | 1,070,569 | 700,045 | 662,609 | 5.6\% |
| Fee and commission income | 377,042 | 246,548 | 230,862 | 6.8\% |
| Fee and commission expense | $(141,046)$ | $(92,230)$ | $(86,201)$ | 7.0\% |
| Net fee and commission income | 235,996 | 154,318 | 144,661 | 6.7\% |
| Net income (expense) from financial operations | $(13,539)$ | $(8,853)$ | 4,899 | (280.7\%) |
| Net foreign exchange gain | 77,434 | 50,634 | 67,238 | (24.7\%) |
| Total financial transactions, net | 63,895 | 41,781 | 72,137 | (42.1\%) |
| Other operating income | 37,565 | 24,564 | 29,068 | (15.5\%) |
| Net operating profit before provisions for loan losses | 1,408,026 | 920,708 | 908,475 | 1.3\% |
| Provision for loan losses | $(237,660)$ | $(155,406)$ | $(150,372)$ | 3.3\% |
| Net operating profit | 1,170,365 | 765,302 | 758,103 | 0.9\% |
| Personnel salaries and expenses | $(296,035)$ | $(193,577)$ | $(194,026)$ | (0.2\%) |
| Administrative expenses | $(190,954)$ | $(124,865)$ | $(112,865)$ | 10.6\% |
| Depreciation and amortization | $(58,786)$ | $(38,440)$ | $(36,400)$ | 5.6\% |
| Op. expenses excl. Impairment and Other operating expenses | $(545,775)$ | $(356,882)$ | $(343,291)$ | 4.0\% |
| Impairment of property, plant and equipment | (60) | (39) | (349) | (88.8\%) |
| Other operating expenses | $(30,359)$ | $(19,852)$ | $(53,998)$ | (63.2\%) |
| Total operating expenses | $(576,194)$ | $(376,773)$ | $(397,638)$ | (5.2\%) |
| Operating income | 594,172 | 388,529 | 360,465 | 7.8\% |
| Income from investments in associates and other companies | 4,589 | 3,001 | 1,605 | 87.0\% |
| Income before tax | 598,761 | 391,530 | 362,070 | 8.1\% |
| Income tax expense | $(129,353)$ | $(84,584)$ | $(68,351)$ | 23.7\% |
| Net income from ordinary activities | 469,408 | 306,946 | 293,719 | 4.5\% |
| Net income discontinued operations | - | - | - | --\% |
| Net income attributable to: |  |  |  |  |
| Non-controlling interest | 2,164 | 1,415 | 908 | 55.8\% |
| haprichene attributable to equity holders of the Bank | 467,244 | 305,531 | 292,811 | 4.3\% |

[^2]
## Annexes

## Unaudited Quarterly Income Statement

|  | 2Q18 | 2Q18 | 1 Q18 | 2 Q17 | 2Q18/2Q17 | 2Q18/1Q18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  |  | \% Chg. |  |
| Interest income | 857,501 | 560,720 | 528,052 | 550,875 | 1.8\% | 6.2\% |
| Interest expense | $(317,159)$ | $(207,390)$ | $(181,337)$ | $(206,841)$ | 0.3\% | 14.4\% |
| Net interest income | 540,343 | 353,330 | 346,715 | 344,034 | 2.7\% | 1.9\% |
| Fee and commission income | 187,175 | 122,394 | 124,154 | 115,567 | 5.9\% | (1.4\%) |
| Fee and commission expense | $(66,631)$ | $(43,570)$ | $(48,660)$ | $(43,729)$ | (0.4\%) | (10.5\%) |
| Net fee and commission income | 120,544 | 78,824 | 75,494 | 71,838 | 9.7\% | 4.4\% |
| Net income (expense) from financial operations | 28,018 | 18,321 | $(27,174)$ | 3,623 | 405.7\% | 167.4\% |
| Net foreign exchange gain | 365 | 239 | 50,395 | 31,782 | (99.2\%) | (99.5\%) |
| Total financial transactions, net | 28,384 | 18,560 | 23,221 | 35,405 | (47.6\%) | (20.1\%) |
| Other operating income | 27,920 | 18,257 | 6,307 | 16,049 | 13.8\% | 189.5\% |
| Net operating profit before provisions for loan losses | 717,191 | 468,971 | 451,737 | 467,326 | 0.4\% | 3.8\% |
| Provision for loan losses | $(122,344)$ | $(80,001)$ | $(75,405)$ | $(76,510)$ | 4.6\% | 6.1\% |
| Net operating profit | 594,846 | 388,970 | 376,332 | 390,816 | (0.5\%) | 3.4\% |
| Personnel salaries and expenses | $(159,139)$ | $(104,061)$ | $(89,516)$ | $(101,350)$ | 2.7\% | 16.2\% |
| Administrative expenses | $(95,902)$ | $(62,710)$ | $(62,155)$ | $(54,383)$ | 15.3\% | 0.9\% |
| Depreciation and amortization | $(29,454)$ | $(19,260)$ | $(19,180)$ | $(18,778)$ | 2.6\% | 0.4\% |
| Op. expenses excl. Impairment and Other operating expenses | $(284,495)$ | $(186,031)$ | $(170,851)$ | $(174,511)$ | 6.6\% | 8.9\% |
| Impairment of property, plant and equipment | - | - | (39) | (165) | --\% | --\% |
| Other operating expenses | $(15,187)$ | $(9,931)$ | $(9,921)$ | $(35,181)$ | (71.8\%) | 0.1\% |
| Total operating expenses | $(299,682)$ | $(195,962)$ | $(180,811)$ | $(209,857)$ | (6.6\%) | 8.4\% |
| Operating income | 295,164 | 193,008 | 195,521 | 180,959 | 6.7\% | (1.3\%) |
| Income from investments in associates and other companies | 3,328 | 2,176 | 825 | 885 | 145.9\% | 163.8\% |
| Income before tax | 298,492 | 195,184 | 196,346 | 181,844 | 7.3\% | (0.6\%) |
| Income tax expense | $(61,219)$ | $(40,031)$ | $(44,553)$ | $(31,143)$ | 28.5\% | (10.1\%) |
| Net income from ordinary activities | 237,273 | 155,153 | 151,793 | 150,701 | 3.0\% | 2.2\% |
| Net income discontinued operations | - | - | - | - | --\% | --\% |
| Net income attributable to: |  |  |  |  |  |  |
| Non-controlling interest | 976 | 638 | 777 | 265 | 140.8\% | (17.9\%) |
| Net income attributable to equity holders of the Bank | 236,298 | 154,515 | 151,016 | 150,436 | 2.7\% | 2.3\% |

## Annexes: Key Indicators

| Profitability \& Efficiency | 06M18 | 06M17 | Change bp |
| :---: | :---: | :---: | :---: |
| Net interest margin (NIM) ${ }^{1}$ | 4.5\% | 4.4\% | 9 |
| Efficiency ratio ${ }^{2}$ | 39.6\% | 40.2\% | (56) |
| Return on avg. equity | 20.0\% | 20.3\% | (25) |
| Return on avg. assets | 1.7\% | 1.6\% | 5 |
| Core capital ratio | 10.0\% | 10.7\% | (65) |
| BIS ratio | 12.8\% | 13.6\% | (84) |
| Return on RWA | 2.1\% | 2.2\% | (3) |
| Asset Quality Ratios | Jun/18 | Jun/17 | Change bp |
| NPL ratio ${ }^{3}$ | 2.2\% | 2.2\% | 6 |
| Coverage of NPLs ratio ${ }^{4}$ | 123.9\% | 136.2\% | $(1,231)$ |
| Cost of credit ${ }^{5}$ | 1.1\% | 1.1\% | (1) |
| Structure (\#) | Jun/18 | Jun/17 | Change (\%) |
| Branches | 376 | 406 | (7.4\%) |
| ATMs | 1,001 | 1,059 | (5.5\%) |
| Employees | 11,453 | 11,068 | 3.5\% |
| Market Capitalization | Jun/18 | Jun/17 | Change (\%) |
| Net income per share (Ch\$) | 1.62 | 1.55 | 4.3\% |
| Net income per ADR (US\$) | 0.99 | 0.94 | 5.9\% |
| Stock price (Ch\$/ per share) | 51.27 | 42.24 | 21.4\% |
| ADR price (US\$ per share) | 31.43 | 25.41 | 23.7\% |
| Market capitalization (US\$mn) | 14,435 | 11,971 | 20.6\% |
| Shares outstanding (millions) | 188,446.1 | 188,446.1 | --\% |
| ADRs (1 ADR $=400$ shares) (millions) | 471.1 | 471.1 | --\% |

1 NIM = Net interest income annualized divided by interest earning assets.
2. Efficiency ratio: Operating expenses excluding impairment and other operating expenses divided by Operating income. Operating = Net interest income + Net fee and commission income + Total financial transactions, net + Other operating income minus other operating expenses.
3. Capital + future interest of all loans with one installment 90 days or more overdue divided by total loans.
4. Loan loss allowance divided by Capital + future interest of all loans with one installment 90 days or more overdue.
5. Provision expense annualized divided by average loans.


[^0]:    1. IMCE = Indice Mensual de Confianza Empresarial - Global Country Situation. 2. Source: Banco Central de Chile, INE and estimates Santander Chile, except IMCE, UAI
[^1]:    1. Banco Santander Chile is the exclusive broker of mutual funds managed by Santander Asset Management, a subsidiary of SAM Investment Holdings Limited. 2. (Net Loans - portion of mortgages funded with long-
[^2]:    1. The exchange rate used to calculate the figures in dollars was $\mathrm{Ch} \$ 653.90$ / US\$1
