## Banco Santander Chile 1Q 2018 results

April 2018


## Important information

Banco Santander Chile caution that this presentation contains forward looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America, could adversely affect our business and financial performance.

Note: the information contained in this presentation is not audited and is presented in Chilean Bank GAAP which is similar to IFRS, but there are some differences. Please refer to our 2016 20-F filed with the SEC for an explanation of the differences between Chilean Bank GAAP and IFRS. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.

## Agenda

Macro-economic environment

Strategy and results

## Outlook

## Macroeconomic environment

## The economy is accelerating

## Business confidence (IMCE ${ }^{1,2}$ )

$50=$ neutral
100
800
nov-03 may-06 nov-08 may-11 nov-13 may-16
-IMCE
—Investment expectations of commerce and manufacturing
——Companies' general situation
Job Creantry's general economic situation


## Monthly economic activity ${ }^{2}$



Inflation ${ }^{2}$


1. IMCE = Indice Mensual de Confianza Empresarial - Global Country Situation. 2. Source: Banco Central de Chile, INE and estimates Santander Chile, except IMCE, UAI

Macroeconomic environment
GDP growth expectations rise for 2018-19

| GDP |
| :--- |
| YoY real growth, \% |
|  |
| 2.3 |
|  |
|  |
| 2015 |
|  |

Annual change in UF inflation, \%


Unemployment
\% of workforce, \%


## Central Bank ST Reference Rate

\%


## Agenda

Macro-economic environment

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## Positive results in 3M18

Net income increased 6.1\%, and ROE reached 19.4\% in 1Q18



Results driven by business growth, stable asset quality and tight cost control

## Strategy and results

3 objectives for healthy growth / higher profitability


## Re-focusing on growth as economy recovers...


... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

Strategy: I. Re-focusing on growth as economy recovers...

## Positive growth of demand deposits in the quarter

Total Deposits


[^0] term bonds) / (Time deposits + demand deposits). 3. NSFR: Net Stable Funding Ratio according to internal methodology 4. LCR: Liquidity Coverage Ratio under ECB rules. These are not the Chilean models

## Strategy: I. Re-focusing on growth as economy recovers...

Loan growth accelerating in line with the economy

Total Loans


## Strategy: I. Re-focusing on growth as economy recovers...

## NII grows 8.8\% YoY

## NIM ${ }^{1}$, Client NIM $^{2}$ \& UF Inflation



NII by segment

|  |  |  |  |
| :--- | ---: | ---: | ---: |
| Ch\$ bn | $\mathbf{3 M 1 8}$ | YoY | QoQ |
| Net interest income | $\mathbf{3 4 7}$ | $\mathbf{8 . 8 \%}$ | $\mathbf{0 . 1 \%}$ |
| Average interest-earning | 30,708 | $1.1 \%$ | $2.3 \%$ |
| assets | 27,885 | $3.6 \%$ | $1.4 \%$ |
| Average loans | $6.9 \%$ | $-2 b p$ | -10 bp |
| Interest earning asset yield $^{1}$ | $2.5 \%$ | -27 bp | +3 bp |
| Cost of funds $^{2}$ |  |  |  |

## Strategy: I. Re-focusing on growth as economy recovers...

## Cost of credit at $1.1 \%$. Stable asset quality metrics

Cost of credit and NIM Net of Risk
\% of loans

| $1.1 \%$ | $1.1 \%$ | $1.1 \%$ | $1.1 \%$ | $1.1 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| 1 Q17 | $2 Q 17$ | $3 Q 17$ | $4 Q 17$ | $1 Q 18$ |
| $\rightarrow-C_{0}$ |  |  |  |  |

## NPL and Coverage Ratio



| 2.9\% | 2.9\% | 2.9\% | 2.9\% | 2.9\% |
| :---: | :---: | :---: | :---: | :---: |
| $\bigcirc \longrightarrow-$ |  |  |  |  |
| 2.2\% | 2.2\% | 2.1\% | 2.3\% | 2.3\% |
| 1017 | 2 Q 17 | 3 Q 17 | 4 Q 17 | 1 Q 18 |
|  | -NPL |  |  |  |
|  | Loan | ss allow | ces ration |  |

## Strategy and results

3 objectives for healthy growth / higher profitability


## Re-focusing on growth as economy recovers...

... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

## Strategy: II. Increasing client loyalty and expanding digital banking


~15,200
Clients as of March 2018


LEVEL 1
Month 0
0-1,999
5\% dct. supermarkets 3 monthly payments without interest


60\%
Of clients in Life are new clients

~28\%
Of new monthly total bank plans are Life

6.6

Average monthly transaction through Life credit cards


## Strategy: II. Increasing client loyalty and expanding digital banking

## Digital clients surpass 1 million and digital trx double



100 million $\rightarrow 210$ million
Monthly transactions through digital channels ${ }^{2}$

APP 2.0: More transactional capabilities and a user-friendly interface

## Strategy: II. Increasing client loyalty and expanding digital banking

## Evolution of Bank Satisfaction Gap (\% Net Satisfaction) ${ }^{1}$



## Loyal customer (thousands) ${ }^{2}$



## Strategy: II. Increasing client loyalty and expanding digital banking

## Fees growing 13.9\% QoQ



Healthy fee growth impulsed by retail and GCB

## Strategy: II. Increasing client loyalty and expanding digital banking

Restructuring our physical distribution network


## Strategy: II. Increasing client loyalty and expanding digital banking



We will be opening 20 more Workcafés this year


Direct cost / income (vs traditional branch)


Increase in income vs traditional branch

## Strategy: II. Increasing client loyalty and expanding digital banking Improving our efficiency

## Operating Expenses



| Ch\$ bn | 3M18 | YoY | QoQ |
| :--- | ---: | ---: | ---: |
| Personnel expenses | 89.5 | $(3.4 \%)$ | $(12.3 \%)$ |
| Administrative <br> expenses | 62.2 | $6.3 \%$ | $6.8 \%$ |
| Depreciation | 19.2 | $8.8 \%$ | $(14.2 \%)$ |
| Operating expenses | $\mathbf{1 7 0 . 9}$ | $\mathbf{1 . 2 \%}$ | $\mathbf{( 6 . 5 \% )}$ |
| Efficiency ratio | $\mathbf{3 8 . 7 \%}$ | $\mathbf{- 1 2 9 b p}$ | $\mathbf{- 4 1 2 b p}$ |
| Cost/Assets | $\mathbf{1 . 9 \%}$ | $\mathbf{+ 4 b p}$ | $\mathbf{- 1 8 b p}$ |

## Strategy and results

3 objectives for healthy growth / higher profitability

(II) Re-focusing on growth as economy recovers.... | … by increasing client loyalty through an improved |
| :--- |
| client experience and quality of service and |
| expanding digital banking capabilities |

## Strategy: III. Optimizing profitability and capital

## High profitability levels sustains high core capital ratios




Dividend yield $=4.2 \%$ in 2018

## Agenda

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## Outlook

## Outlook

## Sound outlook for 2018

- Loan growth 8\% with focus in Retail and Middle-market.
- Stable rates and 2018 UF inflation $\mathbf{\sim 2 . 5 \%}$ should drive margins, but with potential downside risks
- Client loyalty and higher growth of total clients to drive fee income, but lower ATM fees compensated in with cost control
- Financial transaction income rising mid-single digits
- Cost of credit stable
- Efficiency ratio between 40\%-40.5\%
- Effective tax rate to rise 1.5\%-2.0\%

Maintain guidance with loan growth in upper bound

## Investor day Banco Santander.

Top management of the bank will present a strategic and financial update, as well as a closer look at our phygital transformation.


June 1, 2018: New York, US - NYSE
June 6, 2018: Santiago, Chile- Double Tree by Hilton

## Thank You.

Our purpose is to help people and business prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair

## Agenda

## Annexes

## Annexes

|  | Mar-18 | Mar-18 | Mar-17 | Mar-18/Mar-17 |
| :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  | \% Chg. |
| Cash and deposits in banks | 2,645,570 | 1,599,697 | 1,828,411 | (12.5\%) |
| Cash items in process of collection | 846,017 | 511,561 | 800,901 | (36.1\%) |
| Trading investments | 285,281 | 172,501 | 387,190 | (55.4\%) |
| Investments under resale agreements |  |  |  | --\% |
| Financial derivative contracts | 3,307,684 | 2,000,057 | 2,500,630 | (20.0\%) |
| Interbank loans, net | 15,260 | 9,227 | 351,880 | (97.4\%) |
| Loans and account receivables from customers, net | 45,520,328 | 27,524,777 | 26,294,766 | 4.7\% |
| Available for sale investments | 4,948,977 | 2,992,498 | 2,807,974 | 6.6\% |
| Held-to-maturity investments |  |  |  | --\% |
| Investments in associates and other companies | 46,759 | 28,274 | 24,501 | 15.4\% |
| Intangible assets | 103,293 | 62,458 | 59,118 | 5.6\% |
| Property, plant and equipment | 384,716 | 232,626 | 249,485 | (6.8\%) |
| Current taxes | 11,173 | 6,756 |  | --\% |
| Deferred taxes | 616,311 | 372,665 | 368,276 | 1.2\% |
| Other assets | 1,522,756 | 920,765 | 1,035,406 | (11.1\%) |
| Total Assets | 60,254,125 | 36,433,862 | 36,708,538 | (0.7\%) |
| Deposits and other demand liabilities | 13,520,777 | 8,175,608 | 7,408,618 | 10.4\% |
| Cash items in process of being cleared | 585,519 | 354,046 | 602,307 | (41.2\%) |
| Obligations under repurchase agreements | 175,135 | 105,899 | 205,151 | (48.4\%) |
| Time deposits and other time liabilities | 19,793,896 | 11,968,775 | 12,700,210 | (5.8\%) |
| Financial derivatives contracts | 3,178,274 | 1,921,807 | 2,293,744 | (16.2\%) |
| Interbank borrowings | 2,187,163 | 1,322,512 | 1,491,687 | (11.3\%) |
| Issued debt instruments | 12,892,277 | 7,795,573 | 7,411,645 | 5.2\% |
| Other financial liabilities | 403,003 | 243,684 | 238,331 | 2.2\% |
| Current taxes |  |  | 24,847 | --\% |
| Deferred taxes | 18,557 | 11,221 | 11,623 | (3.5\%) |
| Provisions | 562,126 | 339,901 | 324,584 | 4.7\% |
| Other liabilities | 1,624,635 | 982,368 | 997,313 | (1.5\%) |
| Total Liabilities | 54,941,363 | 33,221,394 | 33,710,060 | (1.4\%) |
| Equity |  |  |  |  |
| Capital | 1,474,032 | 891,303 | 891,303 | --\% |
| Reserves | 2,946,761 | 1,781,818 | 1,640,112 | 8.6\% |
| Valuation adjustments | -7,191 | -4,348 | 6,763 | (164.3\%) |
| Retained Earnings: |  |  |  |  |
| Retained earnings from prior years | 934,088 | 564,815 | 472,351 | 19.6\% |
| Income for the period | 249,749 | 151,016 | 142,375 | 6.1\% |
| Minus: Provision for mandatory dividends | -355,151 | -214,749 | -184,413 | 16.5\% |
| Total Shareholders' Equity | 5,242,289 | 3,169,855 | 2,968,491 | 6.8\% |
| Non-controlling interest | 70,473 | 42,613 | 29,987 | 42.1\% |
| Total Equity | 5,312,762 | 3,212,468 | 2,998,478 | 7.1\% |
| Total Liabilities and Equity1. The exchange rate used to calculate the figures in | $\begin{array}{ll}\mathbf{6 0 , 2 5 4 , 1 2 5} & \mathbf{3 6 , 4 3 3 , 8 6 2} \\ \text { was Ch\$604.67 / }\end{array}$ |  | 36,708,538 | (0.7\%) |
|  |  |  |  |  |

Unaudited YTD Income Statement

|  | Mar-18 | Mar-18 | Mar-17 | Mar-18/Mar-17 |
| :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  | \% Chg. |
| Interest income | 873,290 | 528,052 | 523,968 | 0.8\% |
| Interest expense | $(299,894)$ | $(181,337)$ | $(205,393)$ | (11.7\%) |
| Net interest income | 573,395 | 346,715 | 318,575 | 8.8\% |
| Fee and commission income | 205,325 | 124,154 | 115,295 | 7.7\% |
| Fee and commission expense | $(80,474)$ | $(48,660)$ | $(42,472)$ | 14.6\% |
| Net fee and commission income | 124,852 | 75,494 | 72,823 | 3.7\% |
| Net income (expense) from financial operations | $(44,940)$ | $(27,174)$ | 1,276 | --\% |
| Net foreign exchange gain | 83,343 | 50,395 | 35,456 | 42.1\% |
| Total financial transactions, net | 38,403 | 23,221 | 36,732 | (36.8\%) |
| Other operating income | 10,430 | 6,307 | 13,019 | (51.6\%) |
| Net operating profit before provisions for loan losses | 747,080 | 451,737 | 441,149 | 2.4\% |
| Provision for loan losses | $(124,704)$ | $(75,405)$ | $(73,862)$ | 2.1\% |
| Net operating profit | 622,376 | 376,332 | 367,287 | 2.5\% |
| Personnel salaries and expenses | $(148,041)$ | $(89,516)$ | $(92,676)$ | (3.4\%) |
| Administrative expenses | $(102,792)$ | $(62,155)$ | $(58,482)$ | 6.3\% |
| Depreciation and amortization | $(31,720)$ | $(19,180)$ | $(17,622)$ | 8.8\% |
| Op. expenses excl. Impairment and Other operating expenses | $(282,552)$ | $(170,851)$ | $(168,780)$ | 1.2\% |
| Impairment of property, plant and equipment | (64) | (39) | (184) | (78.8\%) |
| Other operating expenses | $(16,407)$ | $(9,921)$ | $(18,817)$ | (47.3\%) |
| Total operating expenses | $(299,024)$ | $(180,811)$ | $(187,781)$ | (3.7\%) |
| Operating income | 323,352 | 195,521 | 179,506 | 8.9\% |
| Income from investments in associates and other companies | 1,364 | 825 | 720 | 14.6\% |
| Income before tax | 324,716 | 196,346 | 180,226 | 8.9\% |
| Income tax expense | $(73,682)$ | $(44,553)$ | $(37,208)$ | 19.7\% |
| Net income from ordinary activities | 251,034 | 151,793 | 143,018 | 6.1\% |
| Net income discontinued operations | - | - | - | --\% |
| Net income attributable to: |  |  |  |  |
| Non-controlling interest | 1,285 | 777 | 643 | 20.8\% |
| Net income attributable to equity holders of the Bank | 249,749 | 151,016 | 142,375 | 6.1\% |

1. The exchange rate used to calculate the figures in dollars was Ch\$604.67 / US\$1

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## Annexes

## Unaudited Quarterly Income Statement

|  | 1Q18 | 1Q18 | 4Q17 | 1Q17 | 1Q18/1Q17 | 1Q18/4Q17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  |  | \% Chg. |  |
| Interest income | 873,290 | 528,052 | 524,299 | 523,968 | 0.8\% | 0.7\% |
| Interest expense | $(299,894)$ | $(181,337)$ | $(177,798)$ | $(205,393)$ | (11.7\%) | 2.0\% |
| Net interest income | 573,395 | 346,715 | 346,501 | 318,575 | 8.8\% | 0.1\% |
| Fee and commission income | 205,325 | 124,154 | 112,308 | 115,295 | 7.7\% | 10.5\% |
| Fee and commission expense | $(80,474)$ | $(48,660)$ | $(46,008)$ | $(42,472)$ | 14.6\% | 5.8\% |
| Net fee and commission income | 124,852 | 75,494 | 66,300 | 72,823 | 3.7\% | 13.9\% |
| Net income (expense) from financial operations | $(44,940)$ | $(27,174)$ | $(50,137)$ | 1,276 | --\% | (45.8\%) |
| Net foreign exchange gain | 83,343 | 50,395 | 68,311 | 35,456 | 42.1\% | (26.2\%) |
| Total financial transactions, net | 38,403 | 23,221 | 18,174 | 36,732 | (36.8\%) | 27.8\% |
| Other operating income | 10,430 | 6,307 | 19,224 | 13,019 | (51.6\%) | (67.2\%) |
| Net operating profit before provisions for loan losses | 747,080 | 451,737 | 450,199 | 441,149 | 2.4\% | 0.3\% |
| Provision for loan losses | $(124,704)$ | $(75,405)$ | $(76,805)$ | $(73,862)$ | 2.1\% | (1.8\%) |
| Net operating profit | 622,376 | 376,332 | 373,394 | 367,287 | 2.5\% | 0.8\% |
| Personnel salaries and expenses | $(148,041)$ | $(89,516)$ | $(102,086)$ | $(92,676)$ | (3.4\%) | (12.3\%) |
| Administrative expenses | $(102,792)$ | $(62,155)$ | $(58,203)$ | $(58,482)$ | 6.3\% | 6.8\% |
| Depreciation and amortization | $(31,720)$ | $(19,180)$ | $(22,355)$ | $(17,622)$ | 8.8\% | (14.2\%) |
| Op. expenses excl. Impairment and Other operating expenses | $(282,552)$ | $(170,851)$ | $(182,644)$ | $(168,780)$ | 1.2\% | (6.5\%) |
| Impairment of property, plant and equipment | (64) | (39) | - | (184) | (78.8\%) | --\% |
| Other operating expenses | $(16,407)$ | $(9,921)$ | $(23,343)$ | $(18,817)$ | (47.3\%) | (57.5\%) |
| Total operating expenses | $(299,024)$ | $(180,811)$ | $(205,987)$ | $(187,781)$ | (3.7\%) | (12.2\%) |
| Operating income | 323,352 | 195,521 | 167,407 | 179,506 | 8.9\% | 16.8\% |
| Income from investments in associates and other companies | 1,364 | 825 | 1,009 | 720 | 14.6\% | (18.2\%) |
| Income before tax | 324,716 | 196,346 | 168,416 | 180,226 | 8.9\% | 16.6\% |
| Income tax expense | $(73,682)$ | $(44,553)$ | $(37,991)$ | $(37,208)$ | 19.7\% | 17.3\% |
| Net income from ordinary activities | 251,034 | 151,793 | 130,425 | 143,018 | 6.1\% | 16.4\% |
| Net income discontinued operations | - | - | - | - | --\% | --\% |
| Net income attributable to: |  |  |  |  |  |  |
| Non-controlling interest | 1,285 | 777 | $(4,253)$ | 643 | 20.8\% | (118.3\%) |
| Net income attributable to equity holders of the Bank | 249,749 | 151,016 | 134,678 | 142,375 | 6.1\% | 12.1\% |

1. The exchange rate used to calculate the figures in dollars was Ch\$604.67 / US\$1

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## Annexes: Key Indicators

| $\square$ Profitability \& Efficiency | 03M18 | 03M17 | Change bp |
| :--- | ---: | ---: | ---: |
| Net interest margin (NIM) ${ }^{1}$ | $4.5 \%$ | $4.2 \%$ | 32 |
| Efficiency ratio ${ }^{2}$ | $38.7 \%$ | $40.0 \%$ | -129 |
| Return on avg. equity | $19.4 \%$ | $19.5 \%$ | -17 |
| Return on avg. assets | $2.0 \%$ | $1.9 \%$ | 9 |
| Core capital ratio | $11.1 \%$ | $10.8 \%$ | 31 |
| BIS ratio | $14.0 \%$ | $13.7 \%$ | 30 |
| Return on RWA | $2.1 \%$ | $2.1 \%$ | 4 |


| $\square$ Asset Quality Ratios | Mar-18 | Mar-17 | Change bp |
| :--- | ---: | ---: | ---: |
| NPL ratio | 2.2\% | 16 |  |
| Coverage of NPLs ratio $^{4}$ | $2.3 \%$ | $125.5 \%$ | $-1,259$ |
| Cost of credit |  |  |  |


| $\square$ Structure (\#) | Mar-18 | Mar-17 | Change (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Branches | 379 | 415 | $(8.7 \%)$ |
| ATMs | 948 | 1,279 | $(25.9 \%)$ |
| Employees | 11,444 | 11,229 | $1.9 \%$ |


| $\square$ Market Capitalization | Mar-18 | Mar-17 | Change (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Net income per share (Ch\$) | 0.80 | 0.76 | $6.1 \%$ |
| Net income per ADR (US\$) | 0.46 | 0.46 | $1.2 \%$ |
| Stock price (Ch\$/ per share) | 50.88 | 41.37 | $23.0 \%$ |
| ADR price (US\$ per share) | 33.51 | 25.08 | $33.6 \%$ |
| Market capitalization (US\$mn) | 15,855 | 11,816 | $34.2 \%$ |
| Shares outstanding (millions) | 188,446 | 188,446 | $--\%$ |
| ADRs (1 ADR $=400$ shares) (millions) | 471 | 471 | $--\%$ |

1 NIM = Net interest income annualized divided by interest earning assets.
2. Efficiency ratio: Operating expenses excluding impairment and other operating expenses divided by Operating income. Operating = Net interest income + Net fee and commission income + Total financial transactions, net + Other operating income minus other operating expenses.
3. Capital + future interest of all loans with one installment 90 days or more overdue divided by total loans.
4. Loan loss allowance divided by Capital + future interest of all loans with one installment 90 days or more overdue.
5. Provision expense annualized divided by average loans.


[^0]:    1. Banco Santander Chile is the exclusive broker of mutual funds managed by Santander Asset Management, a subsidiary of SAM Investment Holdings Limited. 2. (Net Loans - portion of mortgages funded with long
