## Banco Santander Chile 2Q 2018 results

July 26, 2018


## Important information

Banco Santander Chile caution that this presentation contains forward looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America, could adversely affect our business and financial performance.

Note: the information contained in this presentation is not audited and is presented in Chilean Bank GAAP which is similar to IFRS, but there are some differences. Please refer to our 2016 20-F filed with the SEC for an explanation of the differences between Chilean Bank GAAP and IFRS. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.

## Agenda

Macro-economic environment

## Strategy and results

Outlook

Santander

## Macroeconomic environment

## Positive evolution of the economy

## Business confidence (IMCE ${ }^{1,2}$ )

$50=$ neutral


Job Creation ${ }^{2}$
YoY growth and contribution, \%


Monthly economic activity ${ }^{2}$
YoY growth \& contribution, \%


Inflation ${ }^{2}$

## YoY, \%


——CPI core

## Macroeconomic environment

## GDP growth expectations rise for 2018-19



Annual change in UF inflation, \%


## Unemployment

\% of workforce, \%


## Central Bank ST Reference Rate



## Agenda

Macro-economic environment

Strategy and results

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Santander

## Strategy and results

## New executive Chairman of the Board and 3 new independent board members



## Claudio Melandri

- Became Executive Chairman on March 1, 2018
- CEO of Santander Chile from January 2010 to March 2018.
- More than 30 years of experience in the financial industry
- Arrived to Santander Chile in 1991

Félix de Vicente Mingo


- Became a director on March 27, 2018
- Minister of Economy, Development and Tourism between 2013 and 2014
- Previously a director of ProChile, the institution of foreign affairs that promotes Chilean exports.


## Rodrigo Vergara

- Became director and First Vice President on July 12, 2018
- President of the Central Bank of Chile between 2011 and 2016
- Global Finance nominated him as one of the top five best presidents of central banks and number one in America

Alfonso Gomez Morales


- Became a director on March 27, 2018
- Executive president of the Innovation Center UC Anacleto Angelini.
- Founder of Apple Chile, Unlimited, Virtualia,the first social network in Latin America.


## Strategy and results

Rise in net income driven by positive growth of operating income







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## Strategy and results

Growing income before tax above the competition

## Net income before taxes



## Strategy and results

Increasing ROE above the Chilean industry

|  |  | Growth 2015 to May 2018 | $\begin{aligned} & \text { May } \\ & 2018 \end{aligned}$ | 2017 | 2016 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Santander ${ }^{1}$ | $+270 \mathrm{bp}$ | 20.0\% | 19.2\% | 17.1\% | 17.1\% |
| I込 | Chile | $-240 \mathrm{pb}$ | 18.9\% | 19.3\% | 19.6\% | 21.3\% |
| 3 | BCl | - 210 pb | 15.4\% | 14.0\% | 14.7\% | 17.5\% |
|  | Competition ${ }^{1}$ | -190pb | 12.4\% | 11.1\% | 10.7\% | 14.3\% |

## Strategy and results

3 objectives for healthy growth / higher profitability


Re-focusing on growth as economy recovers...

... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

## Strategy: I. Re-focusing on growth as economy recovers...

## Positive YoY growth of demand deposits in the quarter

## Total Deposits



## Strategy: I. Re-focusing on growth as economy recovers...

Loan growth accelerating in line with the economy
Total Loans

| Ch\$bn |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Ch ¢ bn | 6M18 | YoY | QoQ |
| 27,156 | 27,762 | +7.7\% | $\longrightarrow$ | Individuals ${ }^{1}$ | 15,976 | 6.5\% | 2.1\% |
|  |  | 27,726 | $+3.1 \% \longrightarrow$ | Consumer | 4,642 | 3.8\% | 1.0\% |
|  |  |  | 28,344 29,234 | Mortgages | 9,523 | 7.5\% | 2.7\% |
|  |  |  |  | SMEs | 3,797 | 2.1\% | 1.8\% |
|  |  |  |  | Retail | 19,772 | 5.6\% | 2.0\% |
|  |  |  |  | Middle Market | 7,388 | 14.2\% | 5.9\% |
|  |  |  |  | Corporate | 1,949 | 3.9\% | 3.3\% |
|  |  |  |  | Total ${ }^{2}$ | 29,234 | 7.7\% | 3.1\% |
| Jun/17 | Sep/17 | Dec/17 | Mar/18 Jun/18 |  |  |  |  |

Loans to grow 8-10\% in 2018

## Santander

## Strategy: I. Re-focusing on growth as economy recovers...

NII grows 5.6\% YoY in 6M18. NIM stable at 4.5\%

NIM ${ }^{1}$, \& UF Inflation


## NII by segment

| Ch\$ bn | 6M18 | YoY | QoQ |
| :---: | :---: | :---: | :---: |
| Net interest income | 700 | 5.6\% | 101.9\% |
| Average interest-earning assets | 31,217 | 3.6\% | 1.7\% |
| Average loans | 28,347 | 5.1\% | 1.7\% |
| Interest earning asset yield ${ }^{1}$ | 7.0\% | -16bp | +10bp |
| Cost of funds ${ }^{2}$ | 2.6\% | -18bp | +12bp |
| NIM YTD | 4.5\% | +9bp |  |

## Strategy: I. Re-focusing on growth as economy recovers...

## Positive evolution of asset quality

## Total loans



Consumer Ioans
\% of loans


## Commercial loans



## Mortgage loans



## Strategy: I. Re-focusing on growth as economy recovers...

## Cost of credit stable at 1.1\%

Cost of credit and NIM Net of Risk


Provision for loan losses

| Ch\$ bn | $\mathbf{6 M 1 8}$ | YoY |
| :--- | ---: | ---: |
| Gross provisions and charge-offs | $(200,663)$ | $5.4 \%$ |
| Loan loss recoveries | 45,257 | $12.9 \%$ |
| Provision for loan losses | $\mathbf{( 1 5 5 , 4 0 6 )}$ | $\mathbf{3 . 3 \%}$ |

Strategy: I. Re-focusing on growth as economy recovers...
YTD NIM net of risk rises to 3.5\%




## New provisioning model for loans analyzed on a collective basis

- The SBIF published its final rules regarding the standardized provisioning model for commercial loans analyzed on a group basis
- This mainly includes our commercial loans to individuals and loans to SMEs
- SBIF estimates limited impact at US $\$ 300 \mathrm{mn}$ for the system or $1 \%$ of equity
- Will be implemented by July 1, 2019 in the PNL as a one-time charge
- We are still estimating the impact. We have a year to mitigate part of the effects through admission and pricing policies
- For more info visit: www.sbif.cl


## Strategy and results

3 objectives for healthy growth / higher profitability

## Re-focusing on growth as economy recovers...


... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

## Strategy: II. Increasing client loyalty and expanding digital banking

## Evolution of Bank Satisfaction Gap (\% Gross Satisfaction) ${ }^{1}$



## Loyal customer (thousands) ${ }^{2}$




Complaints for every 10,000 debtors ${ }^{3}$

## Strategy: II. Increasing client loyalty and expanding digital banking life


~16,600
Clients as of June 2018


Of clients in Life are new clients

~25\%
Of new monthly total bank plans are Life

6.6

Average monthly transaction through Life credit cards


## Strategy: II. Increasing client loyalty and expanding digital banking

## Healthy fee growth driven by Retail and SCIB



Strategy: II. Increasing client loyalty and expanding digital banking Restructuring our physical distribution network


## Strategy: II. Increasing client loyalty and expanding digital banking

## Digital clients continue to expand and digital trx double



Digital Clients




100 million $\rightarrow 210$ million
Monthly transactions through digital channels ${ }^{2}$

APP 2.0: More transactional capabilities and a user-friendly interface

## Strategy: II. Increasing client loyalty and expanding digital banking





We will be opening 20 more Workcafés this year


Direct cost / income (vs traditional branch)

Increase in income vs traditional branch

## Strategy: II. Increasing client loyalty and expanding digital banking Improving our efficiency

Operating Expenses


## Strategy and results

3 objectives for healthy growth / higher profitability

## Re-focusing on growth as economy recovers...


... by increasing client loyalty through an improved client experience and quality of service and expanding digital banking capabilities

Optimizing profitability and capital use to increase shareholder value in time

## Strategy: III. Optimizing profitability and capital

High profitability levels sustains high core capital ratios

Core capital
Dividend per share


Dividend yield $=4.2 \%$ in 2018

## Agenda

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Outlook

Santander

## Outlook

## Sound outlook for 2H18

- GDP growth estimate for 2018 rises to 4\%
- Estimated loan growth of 8-10\% with focus in all segments.
- Stable NIMs with UF inflation for 2018 ~2.9\% with interest rates rising towards the end of the year
- Fee growth in high single digits with client loyalty and higher growth of total clients to drive fee income
- Cost of credit and asset quality stable
- Efficiency ratio around 40\%
- Effective tax rate to rise 1.5\%-2.0\%

ROAE of 19.0 - 19.5\%

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## Thank You.

Our purpose is to help people and business prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair

## Annexes

Unaudited Balance Sheet

|  | Jun/18 | Jun/18 | Jun/17 | Jun-18/Jun-17 |
| :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  | \% Chg. |
| Cash and deposits in banks | 2,217,487 | 1,450,015 | 1,344,043 | 7.9\% |
| Cash items in process of collection | 1,140,132 | 745,532 | 429,236 | 73.7\% |
| Trading investments | 418,364 | 273,568 | 700,334 | (60.9\%) |
| Investments under resale agreements | 2,670 | 1,746 | - | --\% |
| Financial derivative contracts | 3,416,146 | 2,233,818 | 2,215,654 | 0.8\% |
| Interbank loans, net | 45,475 | 29,736 | 235,512 | (87.4\%) |
| Loans and account receivables from customers, net | 43,430,373 | 28,399,121 | 26,121,070 | 8.7\% |
| Available for sale investments | 4,448,887 | 2,909,127 | 2,169,845 | 34.1\% |
| Held-to-maturity investments | - | - |  | --\% |
| Investments in associates and other companies | 46,325 | 30,292 | 25,179 | 20.3\% |
| Intangible assets | 93,372 | 61,056 | 59,343 | 2.9\% |
| Property, plant and equipment | 352,610 | 230,572 | 245,099 | (5.9\%) |
| Current taxes | 16,246 | 10,623 | 5,969 | 78.0\% |
| Deferred taxes | 582,061 | 380,610 | 361,939 | 5.2\% |
| Other assets | 1,274,540 | 833,422 | 893,207 | (6.7\%) |
| Total Assets | 57,484,689 | 37,589,238 | 34,806,430 | 8.0\% |
| Deposits and other demand liabilities | 12,429,665 | 8,127,758 | 7,195,893 | 12.9\% |
| Cash items in process of being cleared | 1,096,766 | 717,175 | 258,454 | 177.5\% |
| Obligations under repurchase agreements | 169,116 | 110,585 | 145,570 | (24.0\%) |
| Time deposits and other time liabilities | 19,393,782 | 12,681,594 | 12,059,284 | 5.2\% |
| Financial derivatives contracts | 3,168,845 | 2,072,108 | 2,060,639 | 0.6\% |
| Interbank borrowings | 2,375,305 | 1,553,212 | 1,830,856 | (15.2\%) |
| Issued debt instruments | 12,265,476 | 8,020,395 | 7,045,748 | 13.8\% |
| Other financial liabilities | 381,629 | 249,547 | 244,622 | 2.0\% |
| Current taxes | - | - | - | --\% |
| Deferred taxes | 34,628 | 22,643 | 8,304 | 172.7\% |
| Provisions | 315,501 | 206,306 | 238,766 | (13.6\%) |
| Other liabilities | 1,200,161 | 784,785 | 792,986 | (1.0\%) |
| Total Liabilities | 52,830,873 | 34,546,108 | 31,881,122 | 8.4\% |
| Equity |  |  |  |  |
| Capital | 1,363,057 | 891,303 | 891,303 | --\% |
| Reserves | 2,940,850 | 1,923,022 | 1,781,818 | 7.9\% |
| Valuation adjustments | $(43,306)$ | $(28,318)$ | 17,161 | (265.0\%) |
| Retained Earnings: |  |  |  |  |
| Retained earnings from prior years | - | - | - | --\% |
| Income for the period | 467,244 | 305,531 | 292,811 | 4.3\% |
| Minus: Provision for mandatory dividends | $(140,173)$ | $(91,659)$ | $(87,843)$ | 4.3\% |
| Total Shareholders' Equity | 4,587,672 | 2,999,879 | 2,895,250 | 3.6\% |
| Non-controlling interest | 66,143 | 43,251 | 30,058 | 43.9\% |
| Total Equity | 4,653,816 | 3,043,130 | 2,925,308 | 4.0\% |
| Tptarabiltes and Equity | 57,484,689 | 37,589,238 | 34,806,430 | 8.0\% |

1. The exchange rate used to calculate the figures in dollars was Ch\$653.90 / US\$1

Annexes
Unaudited YTD Income Statement

|  | Jun/18 | Jun/18 | Jun/17 | Jun-18/Jun-17 |
| :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  | \% Chg. |
| Interest income | 1,665,044 | 1,088,772 | 1,074,843 | 1.3\% |
| Interest expense | $(594,475)$ | $(388,727)$ | $(412,234)$ | (5.7\%) |
| Net interest income | 1,070,569 | 700,045 | 662,609 | 5.6\% |
| Fee and commission income | 377,042 | 246,548 | 230,862 | 6.8\% |
| Fee and commission expense | $(141,046)$ | $(92,230)$ | $(86,201)$ | 7.0\% |
| Net fee and commission income | 235,996 | 154,318 | 144,661 | 6.7\% |
| Net income (expense) from financial operations | $(13,539)$ | $(8,853)$ | 4,899 | (280.7\%) |
| Net foreign exchange gain | 77,434 | 50,634 | 67,238 | (24.7\%) |
| Total financial transactions, net | 63,895 | 41,781 | 72,137 | (42.1\%) |
| Other operating income | 37,565 | 24,564 | 29,068 | (15.5\%) |
| Net operating profit before provisions for loan losses | 1,408,026 | 920,708 | 908,475 | 1.3\% |
| Provision for loan losses | $(237,660)$ | $(155,406)$ | $(150,372)$ | 3.3\% |
| Net operating profit | 1,170,365 | 765,302 | 758,103 | 0.9\% |
| Personnel salaries and expenses | $(296,035)$ | $(193,577)$ | $(194,026)$ | (0.2\%) |
| Administrative expenses | $(190,954)$ | $(124,865)$ | $(112,865)$ | 10.6\% |
| Depreciation and amortization | $(58,786)$ | $(38,440)$ | $(36,400)$ | 5.6\% |
| Op. expenses excl. Impairment and Other operating expenses | $(545,775)$ | $(356,882)$ | $(343,291)$ | 4.0\% |
| Impairment of property, plant and equipment | (60) | (39) | (349) | (88.8\%) |
| Other operating expenses | $(30,359)$ | $(19,852)$ | $(53,998)$ | (63.2\%) |
| Total operating expenses | $(576,194)$ | $(376,773)$ | $(397,638)$ | (5.2\%) |
| Operating income | 594,172 | 388,529 | 360,465 | 7.8\% |
| Income from investments in associates and other companies | 4,589 | 3,001 | 1,605 | 87.0\% |
| Income before tax | 598,761 | 391,530 | 362,070 | 8.1\% |
| Income tax expense | $(129,353)$ | $(84,584)$ | $(68,351)$ | 23.7\% |
| Net income from ordinary activities | 469,408 | 306,946 | 293,719 | 4.5\% |
| Net income discontinued operations | - | - | - | --\% |
| Net income attributable to: |  |  |  |  |
| Non-controlling interest | 2,164 | 1,415 | 908 | 55.8\% |
| Net income attributable to equity holders of the Bank | 467,244 | 305,531 | 292,811 | 4.3\% |

1. The exchange rate used to calculate the figures in dollars was Ch\$653.90 / US\$1

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## Annexes

Unaudited Quarterly Income Statement

|  | 2 Q 18 | 2 Q18 | 1Q18 | 2 Q17 | 2Q18/2Q17 | 2Q18/1Q18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | US\$ Ths ${ }^{1}$ | Ch\$ Million |  |  | \% Chg. |  |
| Interest income | 857,501 | 560,720 | 528,052 | 550,875 | 1.8\% | 6.2\% |
| Interest expense | $(317,159)$ | $(207,390)$ | $(181,337)$ | $(206,841)$ | 0.3\% | 14.4\% |
| Net interest income | 540,343 | 353,330 | 346,715 | 344,034 | 2.7\% | 1.9\% |
| Fee and commission income | 187,175 | 122,394 | 124,154 | 115,567 | 5.9\% | (1.4\%) |
| Fee and commission expense | $(66,631)$ | $(43,570)$ | $(48,660)$ | $(43,729)$ | (0.4\%) | (10.5\%) |
| Net fee and commission income | 120,544 | 78,824 | 75,494 | 71,838 | 9.7\% | 4.4\% |
| Net income (expense) from financial operations | 28,018 | 18,321 | $(27,174)$ | 3,623 | 405.7\% | 167.4\% |
| Net foreign exchange gain | 365 | 239 | 50,395 | 31,782 | (99.2\%) | (99.5\%) |
| Total financial transactions, net | 28,384 | 18,560 | 23,221 | 35,405 | (47.6\%) | (20.1\%) |
| Other operating income | 27,920 | 18,257 | 6,307 | 16,049 | 13.8\% | 189.5\% |
| Net operating profit before provisions for loan losses | 717,191 | 468,971 | 451,737 | 467,326 | 0.4\% | 3.8\% |
| Provision for loan losses | $(122,344)$ | $(80,001)$ | $(75,405)$ | $(76,510)$ | 4.6\% | 6.1\% |
| Net operating profit | 594,846 | 388,970 | 376,332 | 390,816 | (0.5\%) | 3.4\% |
| Personnel salaries and expenses | $(159,139)$ | $(104,061)$ | $(89,516)$ | $(101,350)$ | 2.7\% | 16.2\% |
| Administrative expenses | $(95,902)$ | $(62,710)$ | $(62,155)$ | $(54,383)$ | 15.3\% | 0.9\% |
| Depreciation and amortization | $(29,454)$ | $(19,260)$ | $(19,180)$ | $(18,778)$ | 2.6\% | 0.4\% |
| Op. expenses excl. Impairment and Other operating expenses | $(284,495)$ | $(186,031)$ | $(170,851)$ | $(174,511)$ | 6.6\% | 8.9\% |
| Impairment of property, plant and equipment | - | - | (39) | (165) | --\% | --\% |
| Other operating expenses | $(15,187)$ | $(9,931)$ | $(9,921)$ | $(35,181)$ | (71.8\%) | 0.1\% |
| Total operating expenses | $(299,682)$ | $(195,962)$ | $(180,811)$ | $(209,857)$ | (6.6\%) | 8.4\% |
| Operating income | 295,164 | 193,008 | 195,521 | 180,959 | 6.7\% | (1.3\%) |
| Income from investments in associates and other companies | 3,328 | 2,176 | 825 | 885 | 145.9\% | 163.8\% |
| Income before tax | 298,492 | 195,184 | 196,346 | 181,844 | 7.3\% | (0.6\%) |
| Income tax expense | $(61,219)$ | $(40,031)$ | $(44,553)$ | $(31,143)$ | 28.5\% | (10.1\%) |
| Net income from ordinary activities | 237,273 | 155,153 | 151,793 | 150,701 | 3.0\% | 2.2\% |
| Net income discontinued operations | - | - | - | - | --\% | --\% |
| Net income attributable to: |  |  |  |  |  |  |
| Non-controlling interest | 976 | 638 | 777 | 265 | 140.8\% | (17.9\%) |
| Net income attributable to equity holders of the Bank | 236,298 | 154,515 | 151,016 | 150,436 | 2.7\% | 2.3\% |

1. The exchange rate used to calculate the figures in dollars was Ch\$653.90 / US\$1

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## Annexes: Key Indicators

| $\square$ Profitability \& Efficiency | 06M18 | 06M17 | Change bp |
| :---: | :---: | :---: | :---: |
| Net interest margin (NIM) ${ }^{1}$ | 4.5\% | 4.4\% | 9 |
| Efficiency ratio ${ }^{2}$ | 39.6\% | 40.2\% | (56) |
| Return on avg. equity | 20.0\% | 20.3\% | (25) |
| Return on avg. assets | 1.7\% | 1.6\% | 5 |
| Core capital ratio | 10.0\% | 10.7\% | (65) |
| BIS ratio | 12.8\% | 13.6\% | (84) |
| Return on RWA | 2.1\% | 2.2\% | (3) |
| Asset Quality Ratios | Jun/18 | Jun/17 | Change bp |
| NPL ratio ${ }^{3}$ | 2.2\% | 2.2\% | 6 |
| Coverage of NPLs ratio ${ }^{4}$ | 123.9\% | 136.2\% | $(1,231)$ |
| Cost of credit ${ }^{5}$ | 1.1\% | 1.1\% | (1) |
| Structure (\#) | Jun/18 | Jun/17 | Change (\%) |
| Branches | 376 | 406 | (7.4\%) |
| ATMs | 1,001 | 1,059 | (5.5\%) |
| Employees | 11,453 | 11,068 | 3.5\% |
| Market Capitalization | Jun/18 | Jun/17 | Change (\%) |
| Net income per share (Ch\$) | 1.62 | 1.55 | 4.3\% |
| Net income per ADR (US\$) | 0.99 | 0.94 | 5.9\% |
| Stock price (Ch\$/ per share) | 51.27 | 42.24 | 21.4\% |
| ADR price (US\$ per share) | 31.43 | 25.41 | 23.7\% |
| Market capitalization (US\$mn) | 14,435 | 11,971 | 20.6\% |
| Shares outstanding (millions) | 188,446.1 | 188,446.1 | --\% |
| ADRs (1 ADR = 400 shares) (millions) | 471.1 | 471.1 | --\% |

1 NIM = Net interest income annualized divided by interest earning assets.
2. Efficiency ratio: Operating expenses excluding impairment and other operating expenses divided by Operating income. Operating = Net interest income + Net fee and commission income + Total financial transactions, net + Other operating income minus other operating expenses.
3. Capital + future interest of all loans with one installment 90 days or more overdue divided by total loans.
4. Loan loss allowance divided by Capital + future interest of all loans with one installment 90 days or more overdue.
5. Provision expense annualized divided by average loans.

