

April 2020



# **Important information**

Banco Santander Chile caution that this presentation contains forward looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America, could adversely affect our business and financial performance.

Note: the information contained in this presentation is not audited and is presented in Chilean Bank GAAP which is similar to IFRS, but there are some differences. Please refer to our 2019 20-F filed with the SEC for an explanation of the differences between Chilean Bank GAAP and IFRS. Nevertheless, the consolidated accounts are prepared on the basis of generally accepted accounting principles. All figures presented are in nominal terms. Historical figures are not adjusted by inflation. Please note that this information is provided for comparative purposes only and that this restatement may undergo further changes during the year and, therefore, historical figures, including financial ratios, presented in this report may not be entirely comparable to future figures presented by the Bank.



AGENDA

**CHILE AN UPDATE** 

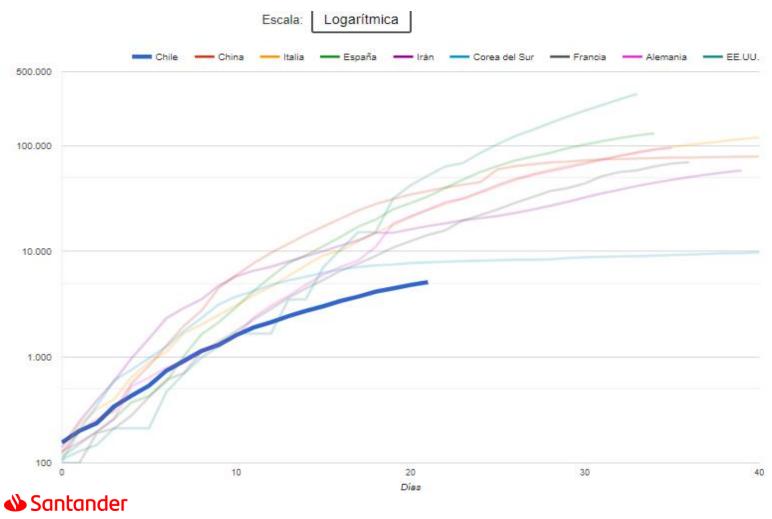
SAN CHILE: BALANCE SHEET

SAN CHILE: BUSINESS GROWTH AND RESULTS



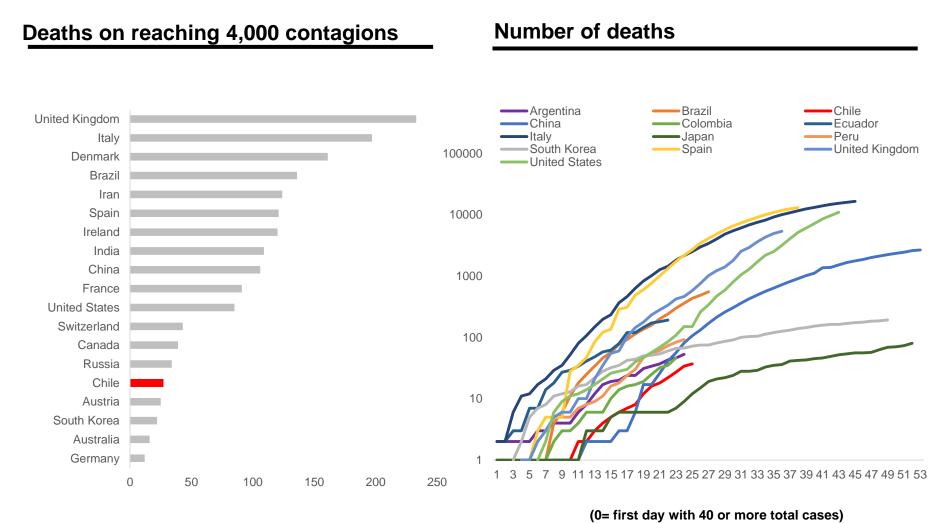
# Despite increase in contagions, Chile has managed to slowdown its progression

### Country comparison after 100 COVID19 cases



Source: Ministry of Health, OMS, EMOL

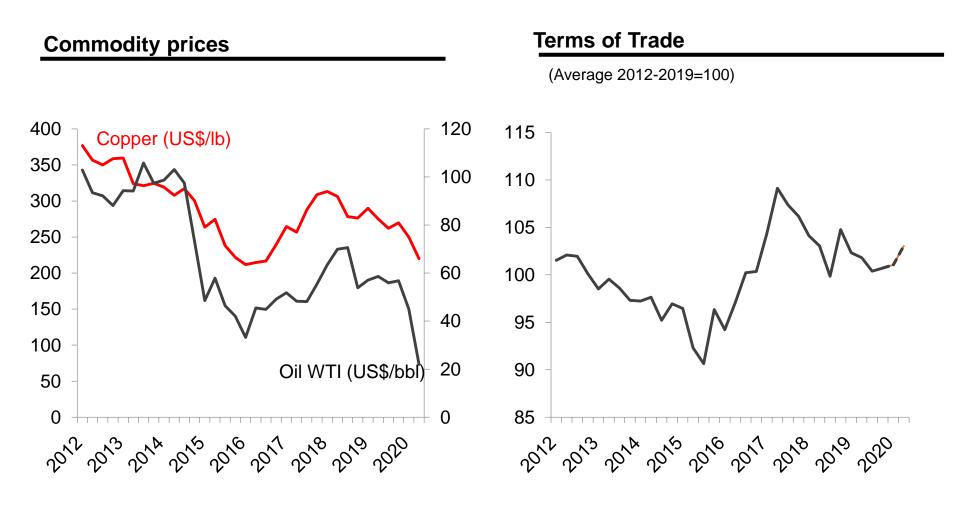
### Mortality has been low in Chile



### **Santander**

Source: Worldmeter / The coronavirus app and ECDC

### Oil price fall favors the terms of exchange

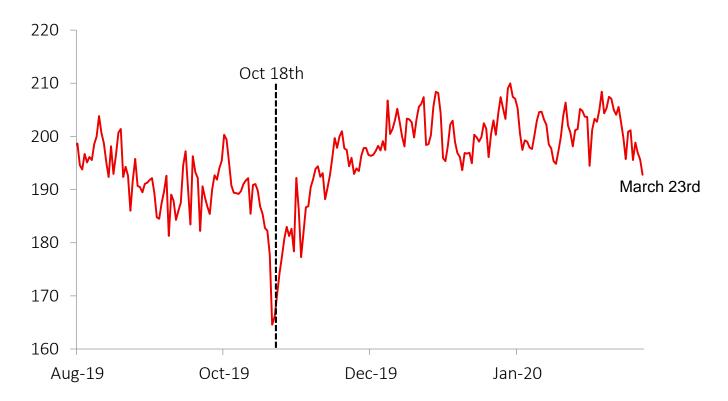


Source: CBC and Santander

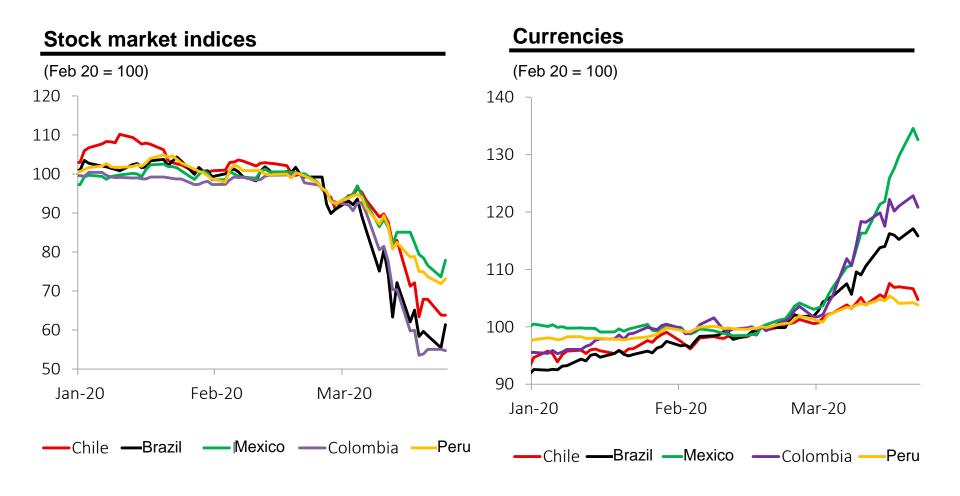
### There is a moderate impact in March's activity

### **Electric generation**

(GWh adjusted by weekends and holidays)



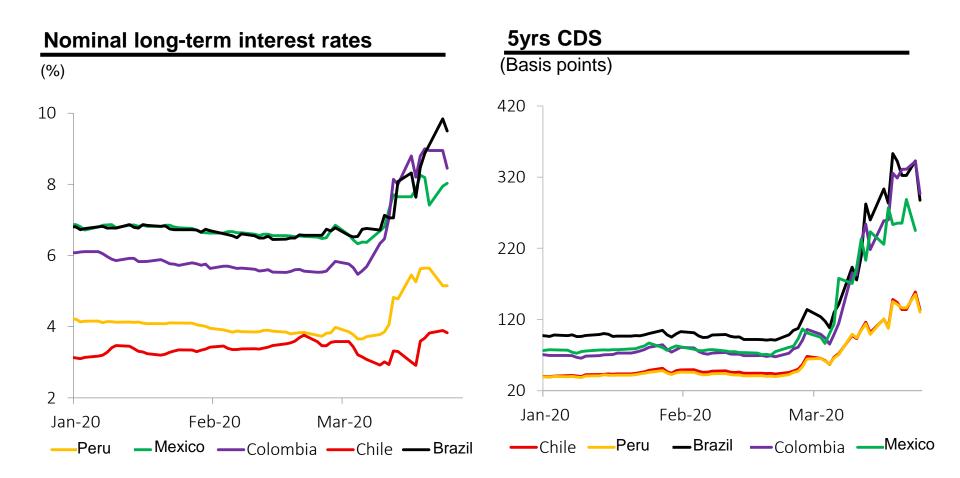
### Chilean assets have lost less value than other countries



### 📣 Santander

Source: Bloomberg and Santander

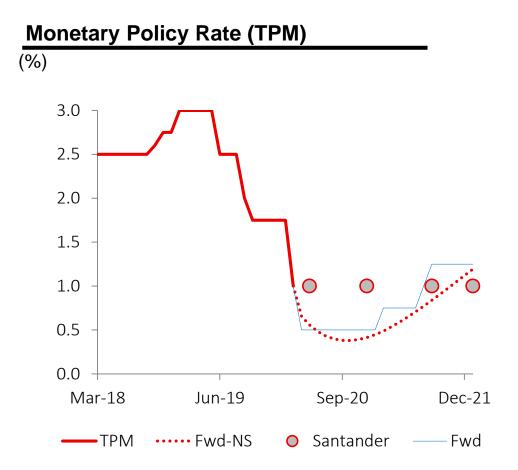
### Long-term rates remain relatively low



### 📣 Santander

Source: Bloomberg and Santander

### Central Bank cut its MPR to 0.5% and announced additional measures



### Additional measures

- New liquidity facility FCIC
- Corporate bonds
  accepted as collateral
- Purchase of banks bonds
- Exchange rate intervention program extended up to January 2021

Source: Bloomberg, CBC and Santander

📣 Santander

### Fiscal announcements (US\$11.8 billion)

- Expenditure increase:
  - Health's budget increased by US\$1.5 billion (2% PIB)
  - Allowance per family (US\$ 230) for those without formal jobs
  - Solidarity fund (US\$100 million) for social emergencies
- Tax cuts
  - Transitory reduction of the stamp tax
- Liquidity measures
  - Corporate tax provision delayed 3 months
  - VTA and local taxes delayed 3 months
- Job protection
  - Bill to allow for the continuation of labor relations (salaries paid for by the unemployment insurance system)
- Capitalization of Banco Estado for US\$500 million



Source: Min Hacienda and Santander

### **CMF** announcements

- For the bank
  - CMF has suggested the implementation of Basel III could be postponed
  - Extension of the term that banks have for the alienation of Goods Received in Payment
  - Modification to the treatment of derivatives (capital charge reduction)
- For mortgage loanbook
  - Possibility of deferring up to 3 installments in the payment of mortgage loans
- For SMEs and individuals
  - Facilities for banks to make loan installments more flexible to SME and individuals up to 6 months, without this being considered a renegotiation
  - Possibility of using mortgage guarantee surpluses to guarantee loans to SMEs



Source: CMF and Santander

**AGENDA** 

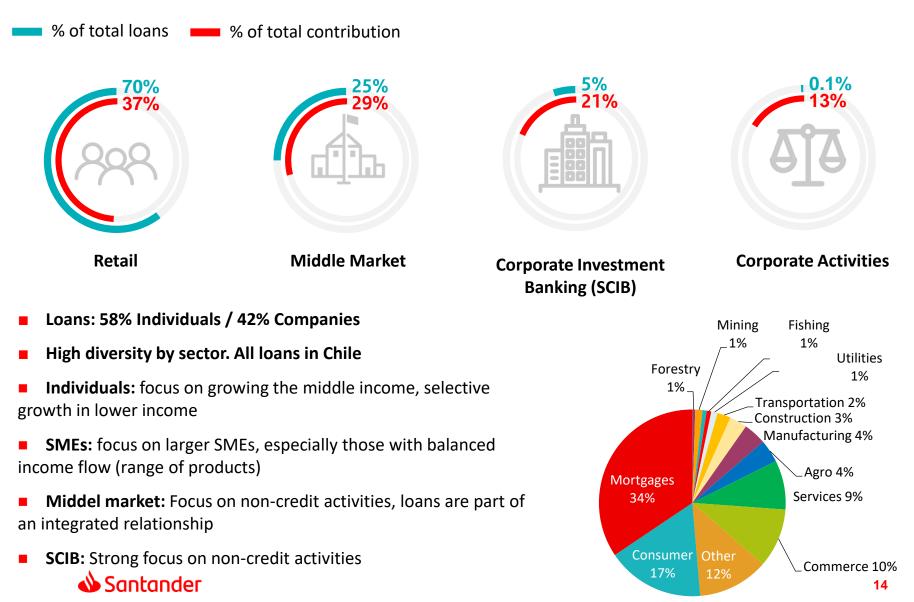
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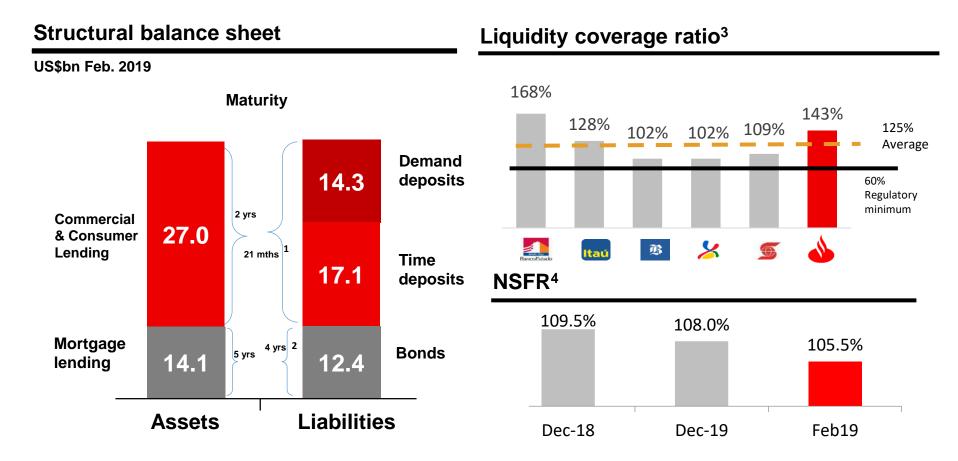


# A universal and diversified bank



As of Dec. 2019.

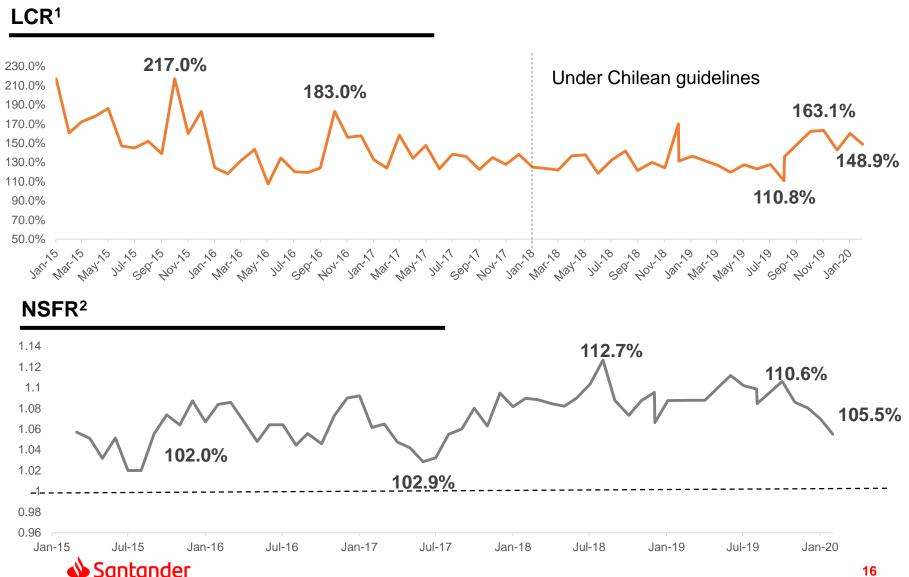
### Solid balance structure and liquidity levels



### **Santander**

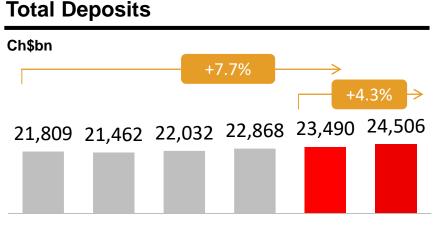
1. Assumes an actual duration for demand deposits of four years. 2. Includes pre-payment estimate. 3. LCR calculated following the new local Chilean models 4. Internal methodology and not the local Chilean regulator's guidelines still under discussion

### Maintaining solid liquidity levels



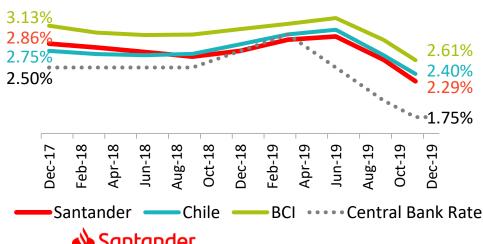
1. Liquidity coverage ratio. Jan-15 to Dec-17 under internal models. According to local Chilean regulations from Jan-18. ". Net Stable Funding Ratio according to internal models.

### **Positive evolution of funding mix**



Dec-18 Mar-19 Jun-19 Sep-19 Dec-19 Feb-20

#### CLP Time Deposit Cost Evolution<sup>3</sup>

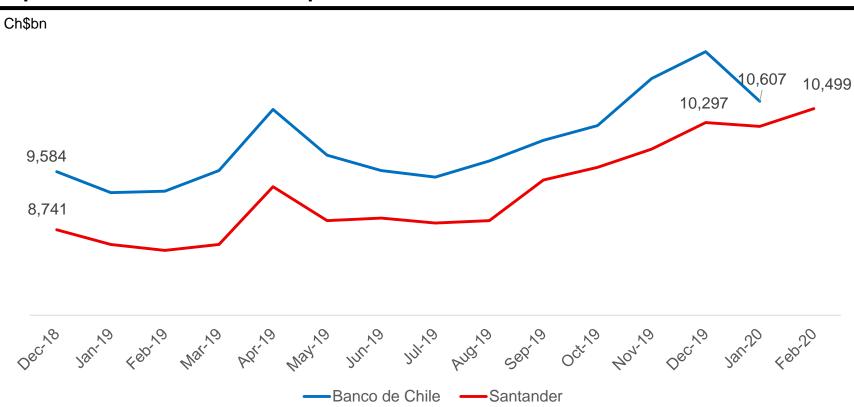


Ch\$ bn	2M20	YoY
Demand deposits	10,499	24.4%
Time deposits	14,007	8.3%
Total Deposits	24,506	14.7%
Mutual funds <sup>1</sup>	7,105	21.1%
Loans/Deposits <sup>2</sup>	92.5%	

#### Demand deposits by segment

Ch\$ bn	12M19	YoY	QoQ
Individuals	3,650	8.5%	0.5%
SMEs	1,698	15.3%	0.5%
Retail	5,348	10.7%	0.5%
Middle Market	2,991	14.4%	2.7%
Corporate (SCIB)	1,959	55.0%	13.0%
Total <sup>6</sup>	10,297	17.8%	8.8%
	- , -		

### **Evolution of demand deposits versus Banco de Chile**

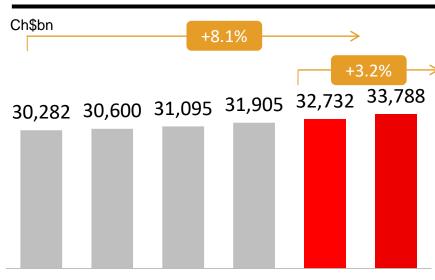


#### Deposits and other demand deposits



### Loan growth driven by Retail banking

**Total Loans** 



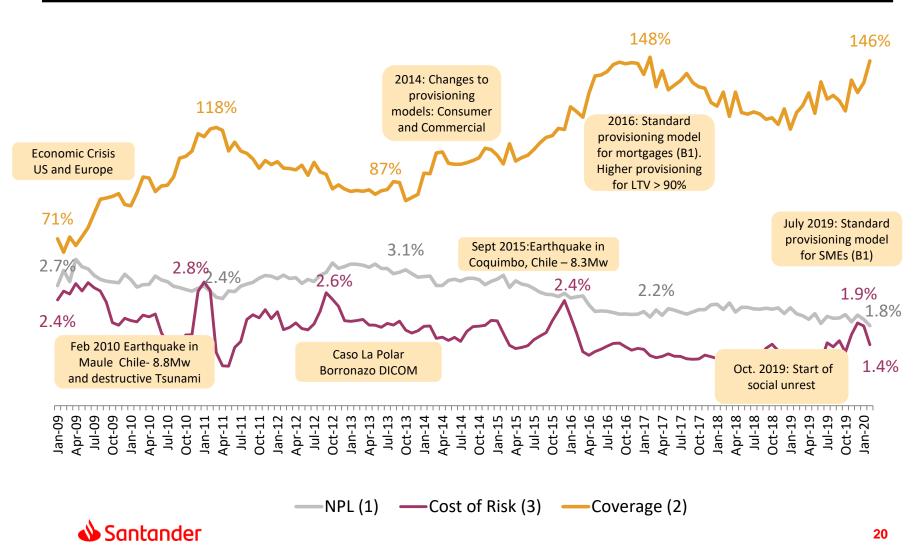
Dec-18 Mar-19 Jun-19 Sep-19 Dec-19 Feb-20

Ch\$ bn	12M19	ΥοΥ	QoQ
Individuals <sup>1</sup>	18.834	11,3%	5,1%
Consumer	5.539	13,6%	9,4%
Mortgages	11.263	11,0%	3,3%
SMEs	4.085	5,7%	1,1%
Retail	22.919	10,3%	4,3%
Middle Market	8.093	5,2%	1,1%
Corporate (SCIB)	1.672	(0,6%)	(5,9%)
Total <sup>2</sup>	32.732	8,1%	2,6%



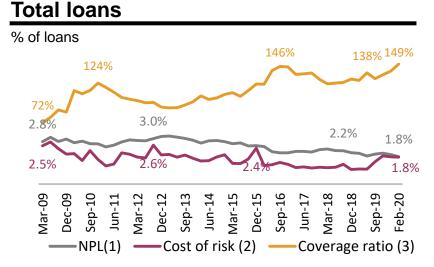
## **Stable asset quality throughout the years**





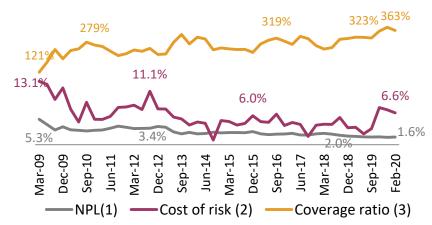
1. Loans with 90 days or more overdue. 2. Stock of provisions divided by NPLs.. 3. Quarterly cost of risk = quarterly provision expense/ quarterly average loans.

### Deterioration of asset quality in periods of stress improving

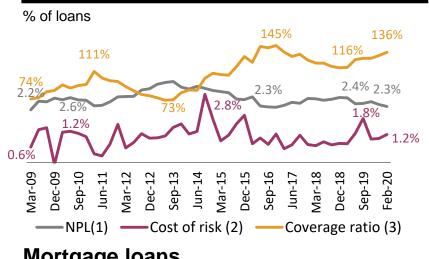


#### **Consumer loans**

% of loans

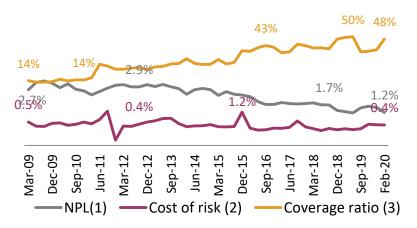


### **Commercial loans**



### Mortgage loans

% of loans

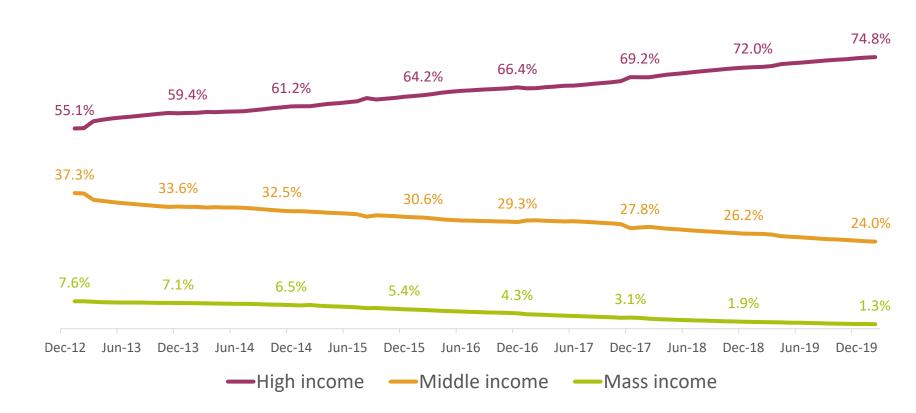


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1. 90 days or more NPLs. 2. Quarterly cost of risk = quarterly provision expense/ quarterly average loans. 3. Loan loss reserves over NPLs, includes additional consumer provisions of Ch\$ 20 billion in 3Q18 and provisions due to new provisioning model for commercial loans analyzed on a group basis for Ch\$ 31 billion in 3Q19 and additional provisions of Ch\$ 16 billion in 4Q19 for the consumer loan book

# A better client mix through derisking

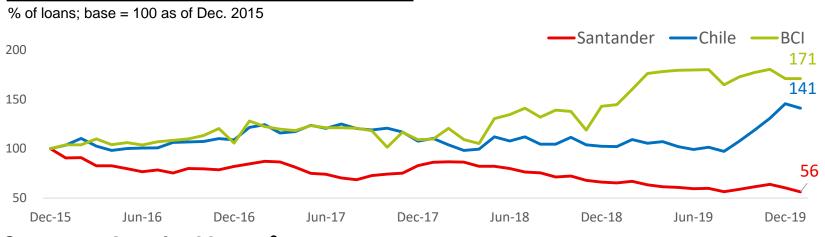
#### Composition of loans to individuals





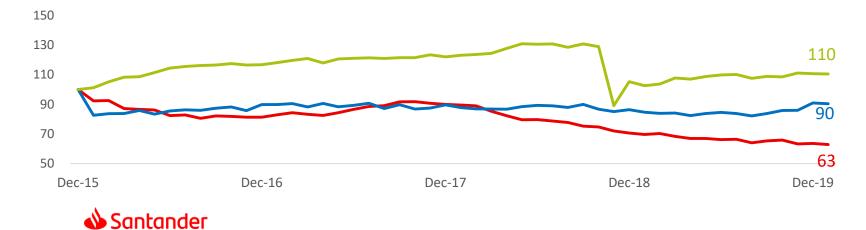
### **Consistently improving our asset quality**

#### **Consumer NPLs<sup>1</sup>**



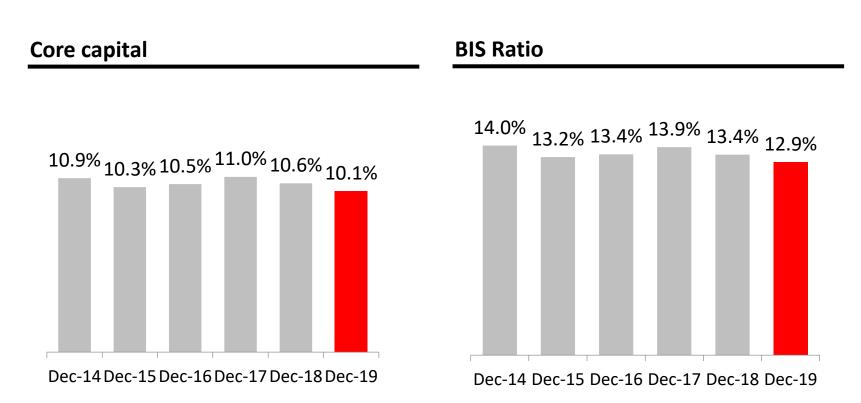
### Consumer Impaired loans<sup>2</sup>

% of loans; base = 100 as of Dec. 2015



1. 90 days or more NPLs. 2. Impaired NPLs + restructured loans. 3. Provisions/NPLs Source: CMF

# **Sustainable capital ratios**



We recently decided to adjust our payout this year to 30% from 60% originally. This in order to maintain our internal limit of reaching a core capital ratio above 10%.



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## **Clients: moving forward in our innovations**

Challenge	Approach	Progess	
Offer transactional prod with access to digital eco		More than 18,000 clients. Launch during 1H20	
Increase SME access to b and to digital econom	Sector	Agreement with Evertec. First operation in Dec. 2019. Operations begin 1H20	
Enter the car loan market, cre synergies with other bank pro creating synergies with other products	lucts, 💧 Santander	Transaction complete. Acquired in November 2019 Adquirido en noviembre 2019	
Reactivate loan growth w mass segment	ithin life	Over 136,800 new clients, including 58,000 through Life	WORK CAFE
Continue expanding cro selling with our clients v better products		Approval received for the first open digital platform to sell insurance. Launch during 1H20	,
Offer differentiated an specialized service to ga loyalty	Wealth	New private banking model to be launched 1H20	

We have announced an investment plan of US\$380 million for the period of 2019-2021 in technology, branch upgrading and new products and services.



# **Clients: moving forward in our innovations**



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Con la nueva Pulsera Chip Santander paga rápido, fácil, cómodo y seguro. Además podrás hacer tus actividades sin la necesidad de tener a mano tu cartera o billetera.

Conoce los beneficios de la nueva Pulsera Chip Santander:





- Puedes pagar presencialmente en toda la red de comercios nacionales e internacionales con tecnología CONTACTLESS.
- Llévala contigo donde quieras para que estés más cómodo.
- Resistente al agua e ideal para usarla en deportes al aire libre.

Con la Nueva Pulsera usas el cupo actual de tu Tarjeta y mantienes el programa de lealtad. (Millas LATAM Pass o Mérito LIFE).

# Santander: Measures to confront coronavirus







### US\$6.000mm

#### **Delay your installment**

- Product available since October 2019 after social unrest
- Geared towards clients in default or up to 89 days late in their payments
- List of eligible clients selected and approved by risk department
- Enables to delay up to 6 installments
- Installments are capitalized in new payment schedule
- Insurance will cover the whoke life of the loan

#### **Delay consumer installments**

- New product
- For all clients that want to reprogram their debts
- Can be taken out on the internet, with one click
- Term of up to 60 months
- 3 months grace period

#### **Refinance digitally**

- Product available since 2019
- Clients who are complicated or with delay in payments can refinance their consumer loans, card loans, or credit line
- Client refinances all debt into one

# One-on-one financial assistance and refinancing

- There is no one-size-fits-all solution for all SMEs
- Personalized solution for each client

## **Results as of February 2020**

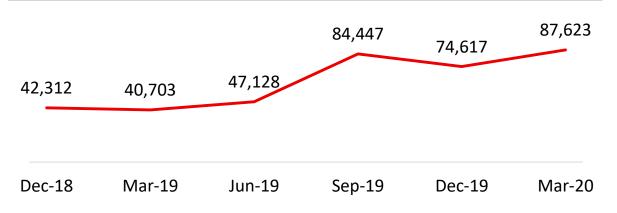
ROE	18.9%	+480bp
Net income attributable to shareholders	106,896	39.1%
Efficiency ratio <sup>3</sup>	38.7%	-479bp
Operational expenses	(123,008)	4.7%
Cost of credit <sup>2</sup>	1.1%	+12bp
Provisions	(61,288)	22.6%
Financial transactions	20,795	31.8%
Fees	52,356	13.0%
NIM <sup>1</sup>	4.0%	+24bp
Net interest income	247,698	18.5%
Ch\$ mn	2M20	YoY

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1. Annualized Net interest income annualized divided by average interest earning assets. 2. Provision expense annualized divided by average interest earning assets 3. Efficiency ratio: Oper. Expense excluding other operating expenses / Net interest income + fee income + financial transactions, and Other operating income, net

## Strong growth in new clients

#### Quarterly new gross accounts<sup>1</sup>



During the 1Q20 we opened 115% more accounts than in 1Q19 despite the social conflict and coronavirus, reflecting the strength of our brand and digital channels

# 22%

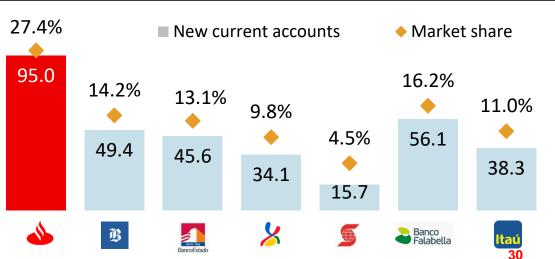
Market share of current accounts<sup>2</sup>

27%

Market share of current account openings<sup>2</sup>

### **ð** Santander

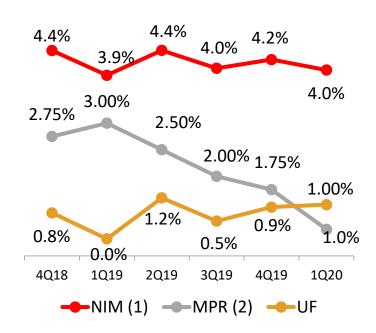
### Current account openings 12M19<sup>2</sup>



1. Include current accounts, Life and Superdigital. First quarter of 2020 is data from January and February 2020 quartered. 2. Market share with information published by the CMF

### Higher inflation and lower cost of funds drives recovery in NIMs





#### Net interest income

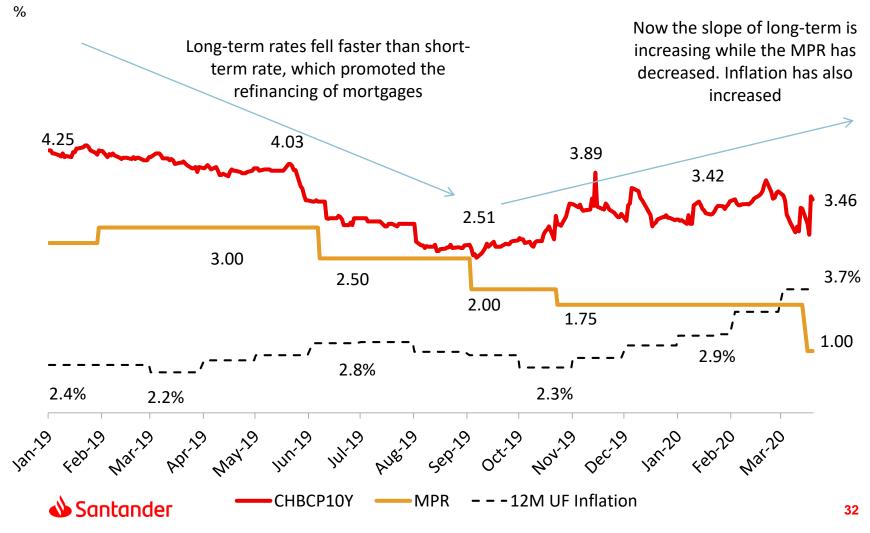
Ch\$ bn	2M20	YoY
Net interest income	247.7	18.5%
Average interest-earning assets	36,758	11.5%
Average loans	33,315	9.5%
Interest earning asset yield <sup>3</sup>	6.5%	+112bp
Cost of interest bearing liabilities <sup>4</sup>	2.5%	+84bp
NIM YTD	4.0%	+24bp



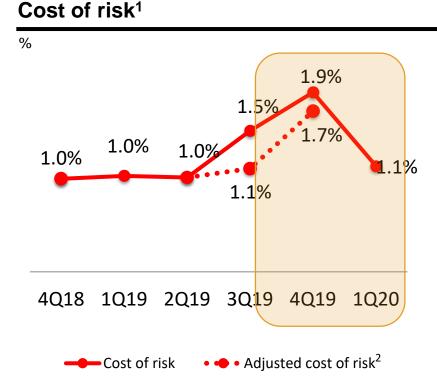
1. Annualized Net interest income divided by average interest earning assets. 2. MPR: Monetary Policy Rate. 3. Annualized gross interest income divided by average interest earning assets. 4. Annualized interest expense divided by sum of average interest bearing liabilities and demand deposits.

### Inflation picking up and yield curve increasing slope

#### Central Bank nominal 10-year notes, Monetary Policy Rate and UF Inflation<sup>1</sup>



### Larger provisions for robust coverage



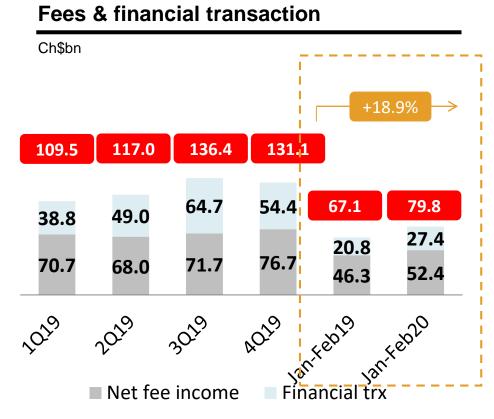
#### **Provision for loan losses**

Ch\$ bn	2M20	YoY
Gross provisions and write- offs	(77,855)	22.4%
Recoveries	16,567	21.9%
Provision for loan losses	(61,288)	22.6%
Cost of risk(YTD) <sup>1</sup>	1.10%	+12bp



1. Provision expense annualized divided by average interest earning assets. For 1Q20, months of January and February turned into quarter. 2. Adjusted cost of risk for the change in the provisioning model for SMEs for Ch\$ 31 billion in 3Q19 and Ch\$16 billion in additional provisions for consumer in 4Q19.

### Non-interest income: Client driven



#### Fees

Ch\$ mn	2M20	YoY
Checking accounts	5,856	(0.7%)
Lines of credit	1,106	5.3%
Credit, debit & ATM card fees	12,220	27.4%
Collection fees	7,356	34.7%
Asset management	7,931	10.4%
Guarantees, pledges and other contingent operations	5,954	2.3%
Insurance brokerage	7,521	4.7%
Fees from brokerage and		
custody of securities	2,128	49.1%
Other Fees	2,284	(15.4%)
Total	52,356	13.0%

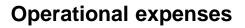
### Financial transactions, net

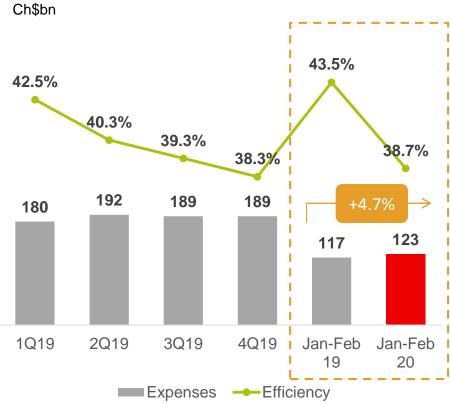
Ch\$ mn	2M20	YoY
Client	26,436	17.0%
Non-Client	936	%
Total	27,372	31.6%



1

### Investing to improve productivity and efficiency





Ch\$ bn	2M20	YoY
Personnel expenses	63.3	5.8%
Administrative expenses	41.2	2.3%
Depreciation	18.5	6.4%
Operational expenses	123.0	4.7%
Efficiency ratio	38.7%	-480bp
Costs/assets	1.4%	-40bp

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1. Gastos operativos excluye deterioro y otros gastos operativos 2. Ratio de eficiencia: Gastos operativos excluyendo deterioro/ Margen financiero + comisiones transacciones financieras, y otros ingresos operativos, netos

### Conclusions

## A difficult outlook but well positioned

- The Central Bank and CMF have launched a series of initiatives that will help to maintain liquidity and capital levels. Measures are also coming to give people relief, which will help asset quality
- The Bank has worked profoundly on its asset quality metrics in the last decade which can help to absorb the expected impacts to asset quality
- Liquidity levels are sound and deposit growth has been high
- Loan growth should decelerate with a focus on medium and larger corporates with renegotiation program for individuals and SMEs
- Client growth has remained strong through digital channels
- Capital ratios are healthy. Payout lowered to 30% proactively
- Results as of February were strong. Higher inflation, lower rates, client growth and cost control should help to offset higher cost of credit in the rest of the year





Our purpose is to help people and business prosper.

Our culture is based on believing that everything we do should be:

### Simple Personal Fair





